
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc:
Bcc:
Subject: I told (b)(6);(b)(7)(C) to talk to you
Date: Wed Sep 13 2017 15:42:34 EDT
Attachments:

(b) (5), (b)(6);(b)(7)(C)

Also-your out of office email is still on.

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer
(b)(7)(C)
Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(7)(C), (b)(6)

(b)(6);(b)(7)(C)
(b)(6)

From: (b) (6), (b) (7)(C) (CTR)

Sent: Thursday, September 07, 2017 2:50 PM

To: (b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

(b)(6);(b)(7)(C)

(b) (6)

Subject: 20170907_Border Wall T&E Strategy_no backup_FOUC.pptx

T&E IPT,

Attached are slides that will be presented at the next C2 brief, next week. Please review and if you have questions, comments, or updates please provide NLG Tuesday, 12 Sep.

v/r,

(b) (6) (MITRE)

Acting Technical Director

Land Systems Operational Test Authority (LSOTA)

(b)(6);(b)(7)(C)

(b) (6), (b) (7)(C)

Development Institute (HSSDI)

(b) (6)

(b) (6), (b) (7)(C)

From:

(b)(7)(E)

To:

(b) (6)

Cc:

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Bcc:

Subject:

RE: Wall Schedules - 13 Sep 17

Date:

Mon Sep 18 2017 09:28:42 EDT

Attachments:

Thanks, (b) (6)

(b)(6); (b)(7)(C)

-----Original Message-----

From:

(b) (6)

Sent: Monday, September 18, 2017 9:27 AM

To:

(b)(6); (b)(7)(C)

Cc:

(b) (6)

(b)(6); (b)(7)(C)

Subject: FW: Wall Schedules - 13 Sep 17

(b)(6); (b)(7)(C)

We did not send an update on RGV (b)(7)(E) last week because we need to work the logic to show AUG construction start. We'll get that done this week and be sure to include (b)(7)(E) in this week's push.

Thank you,

(b) (6)

(b) (6)

PMP

Deputy for Programs

USACE - Border Infrastructure PMO

(b) (6)

BB:

(b) (6)

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-----Original Message-----

From: (b)(6); (b)(7)(C)
Sent: Monday, September 18, 2017 7:36 AM
To: (b)(6)
Subject: [EXTERNAL] RE: Wall Schedules - 13 Sep 17

(b)(6)

Can you please send the RGV (b)(7)(E) schedule?

(b)(6); (b)(7)(C)

-----Original Message-----

From: (b)(6)
Sent: Friday, September 15, 2017 5:20 PM
To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) (b)(6) (b)(6)
(b)(6); (b)(7)(C) (b)(6) (b)(6)
(b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) (b)(6)

Subject: Wall Schedules - 13 Sep 17

All,

Attached are the latest schedules for both the FY17 & 18 Program.

Thank you,

(b)(6)
Program Specialist
CESWF-PM-PMO
W (b)(6)
F: (b)(6)

From:

(b)(6); (b)(7)(C)

To:

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

Cc:

(b)(6)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

Bcc:

Subject:

RE: ELP (b)(7)(E)mi Fence Replacement-Automated Vehicle Gates

Date:

Mon Sep 18 2017 08:52:21 EDT

Attachments:

Thanks (b)(6)

(b)(6); (b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch

Border Patrol & Air and Marine Program Management Office

Mobile: (b)(6); (b)(7)(C)

Office: (b)(6); (b)(7)(C)

PMA Sharepoint Site:

(b)(7)(E)

From:

(b)(6)

Sent: Monday, September 18, 2017 7:48 AM

To:

(b)(6); (b)(7)(C)

(b)(6)

(b) (6)
Cc: (b) (6)
(b)(6); (b)(7)(C) (b) (6)
(b) (6) (b) (6)
(b)(6); (b)(7)(C)
(b) (6)
Subject: RE: ELP (b) (7)(E) mi Fence Replacement-Automated Vehicle Gates

(b)(6); (b)(7)(C)

As I understand it, this is a change back to the gate configuration that Baker had previously.

(b) (6) told me they were clear and knew what to do to finish their updates.

If anyone is uncomfortable or if there is confusion, we can definitely have a quick team huddle.

(b) (6)

(b) (6)

Tactical Infrastructure Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

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From: (b)(6); (b)(7)(C)
Sent: Sunday, September 17, 2017 12:28 PM

To: (b)(6); (b)(7)(C) (b)(6)
(b)(6)
Cc: (b)(6) (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) (b)(6)

Subject: [EXTERNAL] RE: ELP (b)(7)(E) mi Fence Replacement-Automated Vehicle Gates

Thanks (b)(6); (b)(7)(C)

(b)(6) let me know if you want to tag up on this Monday AM.

(b)(6); (b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch

Border Patrol & Air and Marine Program Management Office

Mobile (b)(6); (b)(7)(C)

Office:

PMA Sharepoint Site: (b)(7)(E)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 8:13 PM

To: (b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) (b)(6)
(b)(6)

Subject: ELP (b)(7)(E) mi Fence Replacement-Automated Vehicle Gates

(b)(6); (b)(7)(C)

I was reviewing the "issued for bid" design drawings for the [REDACTED] mi ELP [REDACTED] RF project and realized that the hardware (motor, controls, etc.) associated with the proposed automated vehicle gate(s) at [REDACTED]

[REDACTED] Sorry for the miss-fire on my part and any inconvenience I caused.

Best,

(b)(6); (b)(7)(C)

[REDACTED] P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject: RE: ILSP submission for signature

Date: Sun Sep 17 2017 18:47:42 EDT

Attachments: image001.png

(b)(6); (b)(7)(C) – we need a meeting please. I fear that if we don't get on the calendar we won't have this discussion.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 5:28 PM

To:

Cc:

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: ILSP submission for signature

Let discuss next week

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, September 12, 2017 8:58 AM

To: (b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: FW: ILSP submission for signature

(b)(6); (b)(7)(C) - Need your help with this one.

DHS/PARM is requesting a LRFP along with an LMS. This is not a requirement per say, but being that it is coming from PARM, I want to elevate to you for a decision. (b) (5), (b)(6); (b)(7)(C)

Their comments on the LRFP are as follows:

(b) (5)

Comments on the LMS are:

(b) (5)

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 08, 2017 1:45 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: ILSP submission for signature

(b)(6); (b)(7)(C) as (b)(6); (b)(7)(C) mentioned earlier today, we have received additional feedback on the draft ILSP. DHS has reviewed and their comments have been added to the current adjudicated comments. These new comments need adjudication.

To summarize, the IMS didn't get attached as promised in the adjudication;
they present a case for an LRFP-extrapolated from known CTIMR contracts;
A request for an LMS,
and another take on the (b)(7)(E)/IT Technologies question.

Please take a look at the new comments (appended to the bottom) and adjudicate. When you're done, please edit the ILSP accordingly, add appendices and update the signature page – see comment nr. 6 with the recommendations if you agree.

Please let me know if you have any questions on this. I'll be right with you till we get this to signature.

And no, we don't expect any more comments in at this stage.

V/R

(b)(6); (b)(7)(C)

PMP

(Contractor, ManTech Team)

Senior Subject Matter Expert III

Supporting the Office of Acquisition

U.S. Customs and Border Protection

Office: (b)(6); (b)(7)(C)

Mobile

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 6, 2017 10:06 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: ILSP submission for signature

Hey (b)(6); (b)(7)(C)

Hope all is well.

So (b)(6); (b)(7)(C) and I touched base and at this time we are not incorporating the TI piece.

Technology will be incorporated at a later date outside the (b)(6); (b)(7)(C) RGV miles (which is our current requirement for ADE2).

Please let us know if any further action is required from BPAM, otherwise tag you're it.

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here](#) to view the FMB team listed with areas of responsibility.

[Click Here](#) to view the PRR tracker.

[Click Here](#) to view the IAA Tracker

From: (b)(6); (b)(7)(C)

Sent: Tuesday, September 05, 2017 12:19 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: ILSP submission for signature

(b)(6); (b)(7)(C)

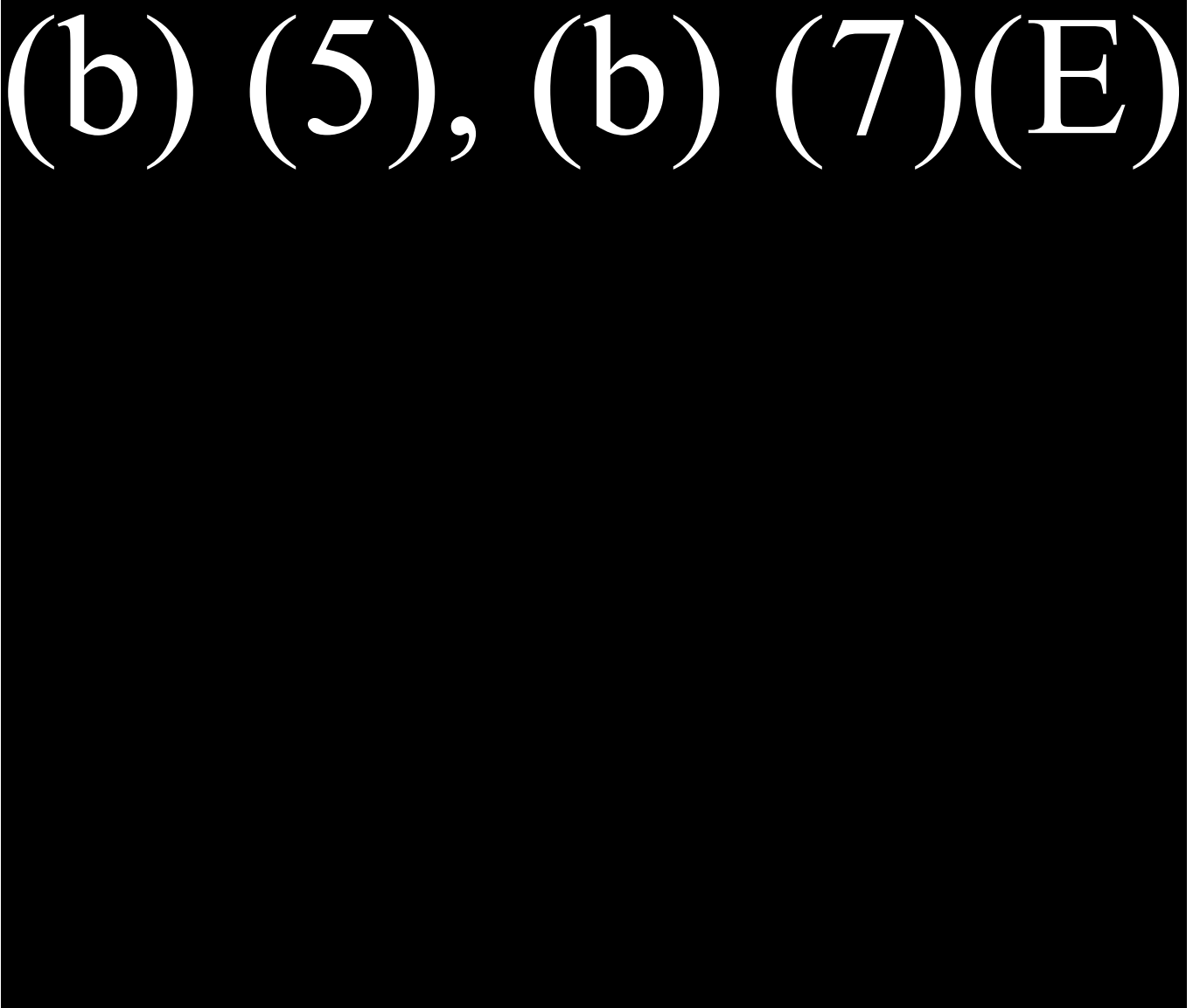
See comments here and also attached revisions.

Please let us know if you need anything additional.

Overall: where the comments are in the form of a question and you are answering the question, suggest closing the loop on adjudication by adding the notation "No change to the document required" or some equivalent, to your response. This helps remove any potential ambiguity. Examples are comments 7, 11, 12, 18, 19 etc. updated

Going down the attached comment form in order:

(b) (5), (b) (7)(E)



And...one for the calculator: Updated

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 01, 2017 3:52 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: ILSP submission for signature

FYI

From: (b)(6); (b)(7)(C)

Sent: Friday, September 01, 2017 11:03:23 AM

To: (b)(6); (b)(7)(C)

Cc:

Subject: RE: ILSP submission for signature

Thanks (b)(6); (b)(7)(C) and I went over the adjudication and we would like to note just a few issues and offer some suggestions for resolution before we finalize.

Overall: where the comments are in the form of a question and you are answering the question, suggest closing the loop on adjudication by adding the notation "No change to the document required" or some equivalent, to your response. This helps remove any potential ambiguity. Examples are comments 7, 11, 12, 18, 19 etc.

Going down the attached comment form in order:

(b) (5)

(b) (5), (b) (7)(E)

And...one for the calculator:

- Subtotal error on the LCCE:

o In both tables 4 and 5, the total column (last column) - the 2.2 subtotal is incorrect. Strangely, this does not affect the grand totals. However, if someone independently adds the subtotals to check the grand total, they do not add up because the 2.2 subtotal is incorrect.

o Table 4 – 2.2 Subtotal is (b) (5) If you sum all of 2.2 it should actually be (b) (5) which gets us to the correctly depicted grand total.

o Table 5 – 2.2 Subtotal is (b) (5) If you sum all of 2.2 it should actually be (b) (5) which gets us the correctly depicted grand total.

Please let me know if you have any questions or need any assistance at all.

V/R

(b)(6); (b)(7)(C)

PMP

(Contractor, ManTech Team)

Senior Subject Matter Expert III

Supporting the Office of Acquisition

U.S. Customs and Border Protection

Office: (b)(6); (b)(7)(C)

Mobile

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, August 30, 2017 2:13 PM

To: (b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: RE: ILSP submission for signature

(b)(6); (b)(7)(C)

Attached is the revised ILSP, accepted comments have been incorporated.

Document has been signed by our PMO.

Please assist with obtaining additional signatures.

Thank you,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From: (b)(6); (b)(7)(C)

Sent: Friday, August 25, 2017 2:42 PM

To:

(b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: RE: ILSP submission for signature

(b)(6); (b)(7)(C)

Here are the comments on the ILSP

R

(b)(6); (b)(7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b)(6); (b)(7)(C)(office)

(cell)

(fax)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, August 03, 2017 2:35 PM

To: (b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: ILSP submission for signature

(b)(6); (b)(7)(C)

Attached is the final draft of the Wall ILSP.

It has been reviewed/approved by BPAM PMO.

Please let us know if you have any questions or comments on the attached document.

We greatly appreciate your support in getting the ILSP signed.

Thank you,

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From:

To:

(b)(6); (b)(7)(C)

Cc:

Bcc:

Subject: RE: Possible Media Questions About the Prototypes

Date: Sun Sep 17 2017 18:43:41 EDT

Attachments: image001.jpg

image002.jpg

image003.jpg

image004.jpg

image005.jpg

image006.jpg

Got it – we will clean up and get it back to OPA manana.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Sunday, September 17, 2017 2:23 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: Possible Media Questions About the Prototypes

(b)(6); (b)(7)(C) are likely better and less caustic

From: (b)(6); (b)(7)(C)
Sent: Sunday, September 17, 2017 7:06:43 PM
To: (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)
Subject: RE: Possible Media Questions About the Prototypes

(b)(6); (b)(7)(C)

LMI
7940 Jones Branch Drive
Tysons, VA 22102
Cell: (b)(6); (b)(7)(C)

Complex Problems. Practical Solutions.
www.lmi.org

From: (b)(6); (b)(7)(C)
Sent: Friday, September 15, 2017 2:38 PM
To: (b)(6); (b)(7)(C)
Subject: [EXTERNAL] FW: Possible Media Questions About the Prototypes

From: (b)(6); (b)(7)(C)
Sent: Friday, September 15, 2017 5:56:09 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: FW: Possible Media Questions About the Prototypes

As discussed – see below. Added in some answers (the ones I know) in yellow. Can you pile on please? (b)(6); (b)(7)(C) – can you get this over the finish line please?

CC'ing (b)(6); (b)(7)(C) just as FYSA – so he can see some of the sausage making that has been going on.

(b)(6); (b)(7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Friday, September 15, 2017 12:35 PM
To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: Possible Media Questions About the Prototypes

Good morning as we prepare for the construction of prototypes in San Diego, I asked my public affairs colleagues on the field to send me questions that they believe media can/would ask during the construction of the prototypes. The questions are below under the sections of Border Patrol Operations, Protest Operations and Prototype Construction and Testing.

As you'll see below I've divided the questions by section for to make them easier to manage. We are requesting that you review the question and provide the best possible answer that you have available at this point.

If possible we would like to have the answers by COB Tuesday, Sept 19. Once again thank you for your continued collaboration.

Also, please share with anybody that I might have missed.

Border Patrol Operations BP ANSWER

(b) (5)

(b) (5)

(b) (5)

(b)(6); (b)(7)(C)

(b) (5)

See above, TBD

Other questions

(b)(6); (b)(7)(C)

Southwest Border Branch Chief

Customs and Border Protection

Office of Public Affairs – Media Division

Office: (b)(6); (b)(7)(C)

Mobile: (b)(6); (b)(7)(C)

Email: (b)(6); (b)(7)(C)

From:

To:

Cc:

Bcc:

Subject: RE: Draft FME Initiatives 2018

Date: Fri Sep 15 2017 17:24:16 EDT

Attachments: image001.jpg

I am ok with the initiatives - (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 13, 2017 11:40 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: Draft FME Initiatives 2018

Importance: High

Good Morning,

The attached is provided. Please respond with your thoughts as soon as possible, I will compile and provide to (b)(6); (b)(7)(C)

Thank you,

(b)(6); (b)(7)(C)

Executive Assistant

Supporting US Customs and Border Protection,

Facilities Management & Engineering

BB: (b)(6); (b)(7)(C)

Email: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 1:46 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: Draft FME Initiatives 2018

(b)(6); (b)(7)(C)

Here are the drafts for the proposed 2018 initiatives. I understand they are due tomorrow. Just wanted to make sure you had the input you needed to discuss with (b)(6); (b)(7)(C) whenever might be convenient.

r/

(b)(6); (b)(7)(C)

From:

To:

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

Bcc:

Subject: RE: RGV Wall Weekly Update

Date: Fri Sep 15 2017 11:11:55 EDT

Attachments: Border Wall System High Level Schedule_20170809_80 percent CI_DHS Brief.pdf

High level overview – as (b)(6); (b)(7)(C) mentioned on the call.

<<Border Wall System High Level Schedule_20170809_80 percent CI_DHS Brief.pdf>>

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 11:10 AM

To

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: RGV Wall Weekly Update

Most up to date IMS.

<< File: Border Wall System IMS_Baselined_as of 20170911.pdf >>

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

-----Original Appointment-----

From: (b)(6); (b)(7)(C)

Sent: Tuesday, August 15, 2017 12:45 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RGV Wall Weekly Update

When: Friday, September 15, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Conference access number: (b) (7)(E) , Participant code is: (b) (7)(E)

Topics for Discussion:

- PRD Status
- Schedule
- Cost estimate/Scope
- Acquisition
- Environmental
- Real Estate

[illegible]

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: Tech for RGV (b)(6); (b)(7)(C)

Date: Fri Sep 15 2017 10:49:30 EDT

Attachments: RGV (b)(6); (b)(7)(C) Tech Issues.pptx

(b)(6); (b)(7)(C) and I have spitballed this as a starting point with PMOD.


(b)(6); (b)(7)(C)

BPAM Project Manager

LMI Contractor

(b)(6); (b)(7)(C)

Wall and Associated Technology

- BEZ
- Need to address each tech and what is funded, what \$ is needed and what needs to be integrated
- C2/control room
- (b)(6); (b)(7)(C) 
-
- Microwave/backhaul

PRD Includes

- Purchase and Installation of (b)(6); (b)(7)(C)
- Purchase and Installation of (b)(6); (b)(7)(C)

In Addition to:

- Levee/Wall
- Gates
- Patrol Road
- Enforcement Zone Vegetation Removal

Not Included/Funded Through Levee/Wall

- Integration of Technology
- Microwave Backhaul (including tower) or (b)(6); (b)(7)(C)
- (b)(6); (b)(7)(C) Display and Space
- (b)(6); (b)(7)(C)
- Station Tower Space and Microwave as Needed
- Microwave Backhaul Path Analysis
- (b)(6); (b)(7)(C) Installation on Wall

Next Steps

(b) (5)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

Date: Fri Sep 15 2017 10:36:49 EDT

Attachments:

copy

(b)(6); (b)(7)(C)

-----Original Message-----

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 10:34 AM

To: (b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

I'm not aware of any major issues with the design at this point. If my meeting with (b)(6) ends early I will call in otherwise I'll follow-up with (b)(6) this afternoon.

-----Original Message-----

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 10:21 AM

To: (b)(6); (b)(7)(C)

Subject: [EXTERNAL] RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

Understand - but not being on the meeting causes friction =

(b)(6); (b)(7)(C)

-----Original Message-----

(b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 10:15 AM

To: (b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

I'm sorry-I have a meeting with our new CEO that I can't miss. I was not consulted as to the time of meeting prior to it being scheduled or I would have advised as to the conflict. I provided my review comments on time and don't believe any to be controversial.

-----Original Message-----

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 10:12 AM

To: (b)(6); (b)(7)(C)

Subject: [EXTERNAL] FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

This is a problem

(b)(6); (b)(7)(C)

-----Original Message-----

From: (b)(6)

Sent: Friday, September 15, 2017 10:06 AM

To: (b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

Is his conflict doing something for you? This is why the team gets spun up...

-----Original Message-----

From: (b)(6); (b)(7)(C)

Sent: Friday, September 15, 2017 8:58 AM

To: (b)(6)

(b)(6); (b)(7)(C)

Cc: (b)(6) (b)(6); (b)(7)(C)

Subject: [EXTERNAL] RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

(b)(6)

Unfortunately I have a conflict with this afternoon's comment review resolution meeting and likely won't be able to call in however I will be available after 2 pm est today to answer any engineering/design related questions if needed. Sorry for the inconvenience.

(b)(6); (b)(7)(C)

-----Original Appointment-----

From: (b)(6)

Sent: Monday, September 11, 2017 7:57 AM

To: (b)(6) (b)(6); (b)(7)(C) (b)(6)

(b)(6); (b)(7)(C) (b)(6)

(b)(6)

(b) (6)

(b) (6)

(b)(6); (b)(7)(C)

Subject: [EXTERNAL] TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

When: Friday, September 15, 2017 11:00 AM-1:00 PM (UTC-06:00) Central Time (US & Canada)

Where: WebEx Conference Call

All,

Please provide comments by COB 13 Sept, 2017. Comments should be entered into Dr. Checks. If Dr. Checks is not available, you can enter your comments into the attached matrix and return to me by the deadline. 15 Sept, 2017 is scheduled for the design review conference call. Please distribute this meeting invite to whom you feel necessary.

DO NOT DELETE OR CHANGE ANY OF THE TEXT BELOW THIS LINE

(b) (6) has scheduled this WebEx meeting.

TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Design Review Conference

Host: (b) (6)

When it's time, start or join the WebEx meeting from here:

(b) (7)(E)

Access Information

Meeting Number: (b) (7)(E)

Meeting Password: This meeting does not require a password.

Audio Connection

(b) (7)(E) (Cisco WebEx)

Access Code:

(b) (7)(E)

Hosts, need your host access code or key? Go to the meeting information page:

(b) (7)(E)

Delivering the power of collaboration

The meetings.mbakercorp.com team

Need help?

(b) (7)(E)

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject: RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Date: Thu Sep 14 2017 10:39:17 EDT

Attachments:

Thanks (b)(6); (b)(7)(C)

From (b)(6); (b)(7)(C)

Sent: Thursday, September 14, 2017 10:26 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Yes (b)(6); (b)(7)(C) I have (b)(6); (b)(7)(C) comments and plan to address the comments before the final RFP is released.

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 14, 2017 9:37:58 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C)

It appears that 95% designs did not incorporate the 100% (b)(7)(E) tower designs that were provided to you. Please see (b)(6); (b)(7)(C) attached comments. Of particular concerns are:

(b) (5), (b) (7)(E)

Thanks,

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 13, 2017 6:30 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C) please find the attached review comments on floodwall 95% RFP and I may not be able to call in the meeting this Friday as I am traveling back from Brownsville to DC. I left a few comments from 65% RFP review into 95% RFP as these comments are still not resolved and addressed. Thanks. (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 9:00 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(6); (b)(7)(C) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Team,

Please see the link below for the 95% Submission on the RGV (b)(7)(E) Wall Project.

(b)(6); (b)(7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6)

Sent: Monday, September 11, 2017 7:56 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

Cc:

(b)(6)

(b)(6)

Subject: TO 17 RGV (b) (7)(E) Floodwall Construction Project (b) (7)(E) Miles) 95% Submittal Package

All,

The 95% RFP submittal for RGV (b) (7)(E) – Flood Wall Construction is available for your review and comment. You can download the RFP document, Drainage Reports, and HEC-RAS models by clicking the links below. The cross sections in the plan set are from the 65% submittal do to plotting issues. We will follow up with another email with the latest cross sections very soon.

RFP Document (includes plans, geotechnical):

(b) (7)(E)

Drainage Reports:

(b) (7)(E)

HEC-RAS models:

(b) (7)(E)

Please provide comments by COB 13 Sept 2017. Comments should be entered into Dr. Checks. If Dr. Checks is not available, you can enter your comments into the attached matrix and return to me by the deadline. 15 Sept 2017 is scheduled for the design review conference call. Details and number will follow.

USACE/CBP, please forward to stakeholders as you see fit.

Let me know if you have any questions or problems accessing the submittal.

Thank you,

(b) (6) PE | Civil Engineer III | Michael Baker International
1501 LBJ Fwy Suite 650 Dallas, TX 75234 | [O] 469-801-8521
(b) (6) www.mbakertnl.com

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject:
Package

FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal

Date:

Thu Sep 14 2017 09:37:58 EDT

Attachments: RGV (b)(7)(E) Comments_95% (b)(6); (b)(7)(C) doc

(b)(6); (b)(7)(C)

It appears that 95% designs did not incorporate the 100% (b)(7)(E) tower designs that were provided to you. Please see (b)(6); (b)(7)(C) attached comments. Of particular concerns are:

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Thanks,

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 13, 2017 6:30 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C) please find the attached review comments on floodwall 95% RFP and I may not be able to call in the meeting this Friday as I am traveling back from Brownsville to DC. I left a few comments from 65% RFP review into 95% RFP as these comments are still not resolved and addressed. Thanks. (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 9:00 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Team,

Please see the link below for the 95% Submission on the RGV (b)(7)(E) Wall Project.

(b)(6); (b)(7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

Sent: Monday, September 11, 2017 7:56 AM

To: (b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)
(b) (6)

Cc:

(b) (6)

(b) (6)

Subject: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b) (7)(E) Miles) 95% Submittal Package

All,

The 95% RFP submittal for RGV (b)(7)(E) Flood Wall Construction is available for your review and comment. You can download the RFP document, Drainage Reports, and HEC-RAS models by clicking the links below. The cross sections in the plan set are from the 65% submittal do to plotting issues. We will follow up with another email with the latest cross sections very soon.

RFP Document (includes plans, geotechnical):

(b) (7)(E)

Drainage Reports:

(b) (7)(E)

HEC-RAS models:

(b) (7)(E)

Please provide comments by COB 13 Sept 2017. Comments should be entered into Dr. Checks. If Dr. Checks is not available, you can enter your comments into the attached matrix and return to me by the deadline. 15 Sept 2017 is scheduled for the design review conference call. Details and number will follow.

USACE/CBP, please forward to stakeholders as you see fit.

Let me know if you have any questions or problems accessing the submittal.

Thank you,

(b) (6) | Civil Engineer III | Michael Baker International
1501 LBJ Fwy Suite 650 Dallas, TX 75234 | [O] 469-801-8521
(b) (6) | www.mbakintl.com

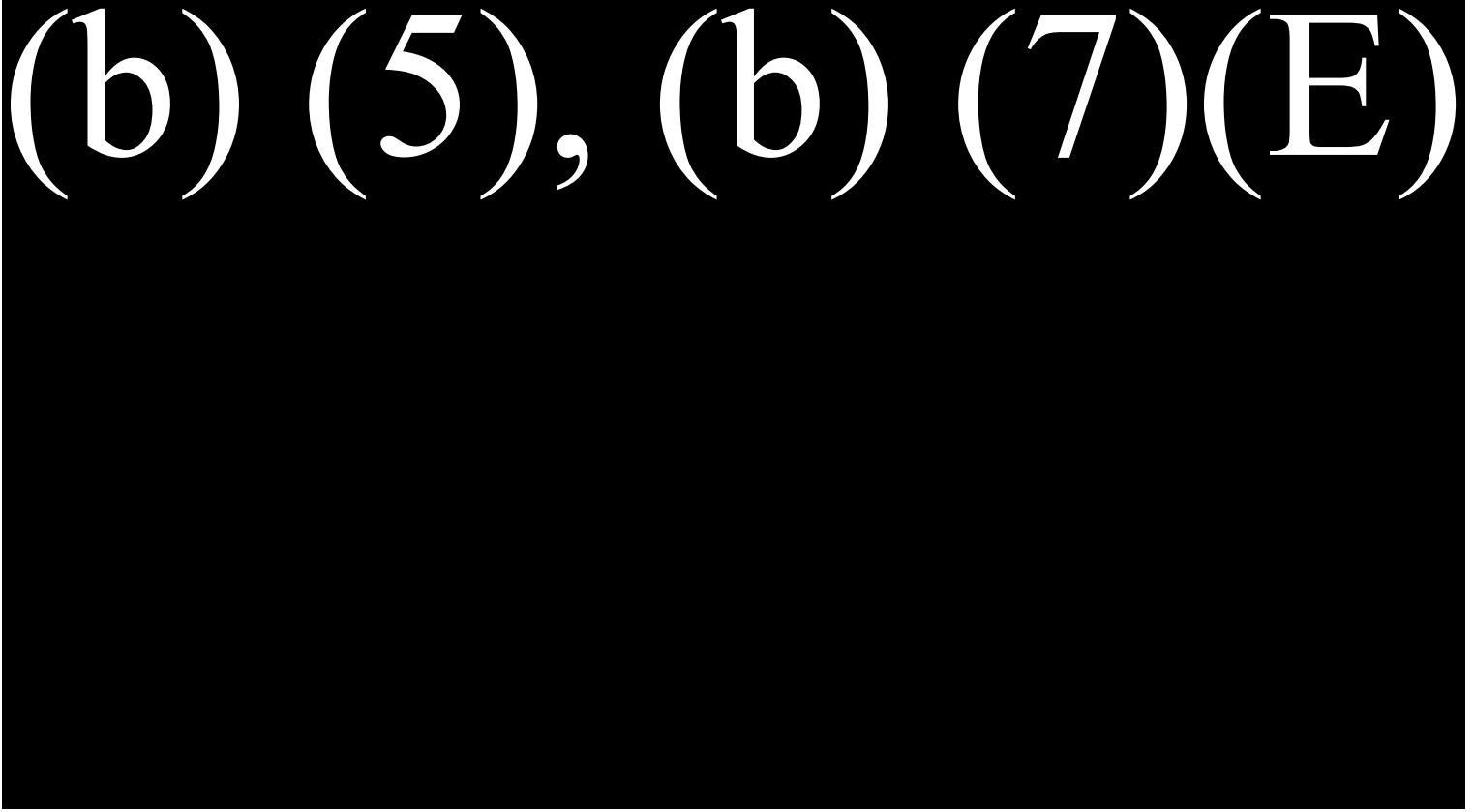


US Army Corps
of Engineers

RFP REVIEW COMMENTS

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Date: Thu Sep 14 2017 08:56:40 EDT

Attachments:

thx

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 14, 2017 8:31 AM

To: (b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C) does have some good points with the Baker design

(b) (5), (b) (7)(E)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 14, 2017 7:58:40 AM

To: (b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

What are the issues ?

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 14, 2017 6:59:03 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C) FYI. Plz note the engineering concerns (b)(7)(E)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Chief Engineer and Lead Technical Authority (non-IT)

Office of Acquisition (Enterprise Services)

U.S. Customs and Border Protection (CBP)

1901 S. Bell St., Suite 827

Arlington VA 20598

Ofc: (b)(6); (b)(7)(C)

Cell:

Email: (b)(6); (b)(7)(C)

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 13, 2017 6:30 PM

To: (b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

(b)(6); (b)(7)(C) please find the attached review comments on floodwall 95% RFP and I may not be able to call in the meeting this Friday as I am traveling back from Brownsville to DC. I left a few comments from 65% RFP review into 95% RFP as these comments are still not resolved and addressed. Thanks. (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 9:00 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Team,

Please see the link below for the 95% Submission on the RGV (b)(7)(E) Wall Project.

(b)(6); (b)(7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b) (6)

Sent: Monday, September 11, 2017 7:56 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)
(b) (6)

(b) (6)

Cc: (b) (6)

(b) (6)

Subject: TO 17 RGV- (b)(6) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

All,

The 95% RFP submittal for RGV (b)(6) – Flood Wall Construction is available for your review and comment. You can download the RFP document, Drainage Reports, and HEC-RAS models by clicking the links below. The cross sections in the plan set are from the 65% submittal do to plotting issues. We will follow up with another email with the latest cross sections very soon.

RFP Document (includes plans, geotechnical):

(b) (7)(E)

Drainage Reports:

(b) (7)(E)

HEC-RAS models:

(b) (7)(E)

Please provide comments by COB 13 Sept 2017. Comments should be entered into Dr. Checks. If Dr. Checks is not available, you can enter your comments into the attached matrix and return to me by the deadline. 15 Sept 2017 is scheduled for the design review conference call. Details and number will follow.

USACE/CBP, please forward to stakeholders as you see fit.

Let me know if you have any questions or problems accessing the submittal.

Thank you,

(b) (6), PE | Civil Engineer III | Michael Baker International
1501 LBJ Fwy Suite 650 Dallas, TX 75234 | [O] 469-801-8521

(b) (6)

From:

(b)(6); (b)(7)(C)

To:

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

Cc:

(b) (6)

Bcc:

Subject: RE: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

Date: Wed Sep 13 2017 16:14:06 EDT

Attachments: RGV (b)(7)(E) Comments_95% (b)(6); (b)(7)(C) doc

(b)(6); (b)(7)(C)

My comments are reflected in the attached document. Please let me know if you have any questions.

Best,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b) (6)

Sent: Monday, September 11, 2017 7:56 AM

To: (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) (b) (6) (b)(6); (b)(7)(C)
(b) (6) (b) (6) (b)(6); (b)(7)(C) (b) (6)
(b) (6)

Cc:

(b) (6)

(b) (6)

Subject: TO 17 RGV (b)(7)(E) Floodwall Construction Project (b)(7)(E) Miles) 95% Submittal Package

All,

The 95% RFP submittal for RGV (b)(7)(E) Flood Wall Construction is available for your review and comment. You can download the RFP document, Drainage Reports, and HEC-RAS models by clicking the links below. The cross sections in the plan set are from the 65% submittal do to plotting issues. We will follow up with another email with the latest cross sections very soon.

RFP Document (includes plans, geotechnical):

(b) (7)(E)

Drainage Reports:

(b) (7)(E)

HEC-RAS models:

(b) (7)(E)

Please provide comments by COB 13 Sept 2017. Comments should be entered into Dr. Checks. If Dr. Checks is not available, you can enter your comments into the attached matrix and return to me by the deadline. 15 Sept 2017 is scheduled for the design review conference call. Details and number will follow.

USACE/CBP, please forward to stakeholders as you see fit.

Let me know if you have any questions or problems accessing the submittal.

Thank you,

(b) (6) PE | Civil Engineer III | Michael Baker International
1501 LBJ Fwy Suite 650 Dallas, TX 75234 | [O] 469-801-8521
(b) (6) | www.mbakertnl.com



US Army Corps
of Engineers

RFP REVIEW COMMENTS

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

(b) (5)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: (b)(7)(E) Fence Replacement

Date: Wed Sep 13 2017 16:05:42 EDT

Attachments: image001.jpg

FYSA

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 7, 2017 4:56 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C) (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: (b)(7)(E) Fence Replacement

(b)(6); (b)(7)(C)

I was in (b)(7)(E) on Wednesday and reviewed the RFP concept plans in the field. Overall they look great. The only potential substantive observations I had are:

(b)(5)

(b) (5)

Please let me know if you have any questions.

Best,

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 6, 2017 5:55 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C) (b)(6); (b)(7)(C) (b)(6)

Subject: RE: (b) (7)(E) Crossing

Hi (b)(6); (b)(7)(C)

(b) (6) has a question that I am hoping you might be able to answer:

(b) (5), (b) (7)(E)

Thank you for your help.

Best Regards,

(b)(6); (b)(7)(C) PMP

Program Manager, Energy Initiatives

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management and Engineering

24000 Avila Road Suite 5020

Laguna Niguel, CA 92677

Office (b)(6); (b)(7)(C)

BB: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 06, 2017 2:26 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

(b) (6)

(b) (6) (b)(6); (b)(7)(C)

Subject: RE: (b) (7)(E) Crossing

Hi (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) may be the best to obtain those answers on depth etc. (b) (5), (b) (7)(E)

Regards,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Facilities and Infrastructure Manager, El Centro Sector
Border Patrol & Air and Marine Program Management Office
Facilities Management & Engineering

ELC Office (b)(6);(b)(7)(C)
Cel (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6); (b)(7)(C)
Sent: Wednesday, September 06, 2017 1:21:13 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: RE: (b)(7)(E) Crossing

Hi (b)(6); (b)(7)(C)

Who would be the best person to answer (b)(6) question below?

Best Regards,

(b)(6); (b)(7)(C) PMP
Program Manager, Energy Initiatives

Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management and Engineering
24000 Avila Road Suite 5020
Laguna Niguel, CA 92677

Office (b)(6); (b)(7)(C)
BB: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

-----Original Message-----

From: (b)(6)
Sent: Wednesday, September 06, 2017 12:02 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: Re: (b)(7)(E) Crossing

(b)(6); (b)(7)(C) am asking about existing structure - can someone look at it?

Thank you
(b)(6)

----- Original Message -----

From: (b)(6); (b)(7)(C)
Sent: Wednesday, September 06, 2017 02:57 PM

To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: RE: (b) (7)(E) Crossing

Good afternoon (b) (6)

I would refer to (b)(6); (b)(7)(C) the PM on the POE project. That was part of their construction effort.

Sorry I can't be of more help.

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Assistant Chief Patrol Agent

CONFIDENTIALITY: This email and attachments are intended for the above name only and are confidential. If you are not the intended addressee, or the person responsible for delivering it to the intended addressee, you may not copy, disseminate, or distribute it to anyone else or use it in any unauthorized manner. Doing so is strictly prohibited and may be unlawful. If you receive this email by mistake, please advise the sender immediately by using the reply function in your mail software and delete it from your computer.

-----Original Message-----

From: (b) (6)

Sent: Wednesday, September 6, 2017 11:54 AM

To:

(b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

Subject: (b) (7)(E) Crossing

Hi

(b)(6); (b)(7)(C)

(b) (5)

(b) (5)

Thank you

(b) (6)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: EPT (b)(7)(E) RF - El Paso Fence Replacement Project

Date: Wed Sep 13 2017 15:47:37 EDT

Attachments: image001.png

Below is my email with comments and station/sector's responses in red.

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, August 29, 2017 4:45 PM

To: (b)(6); (b)(7)(C)

Subject: FW: EPT (b)(7)(E) RF - El Paso Fence Replacement Project

Importance: High

(b)(6); (b)(7)(C)

Given the station's response, are we good to proceed? I had a talk with the station, and they understand the challenges associated with the (b)(7)(E). Everything else is in their comments.

V/R,

(b)(6); (b)(7)(C)

Operations Officer

El Paso Sector | Program Management Office

Office: (b)(6); (b)(7)(C)

iPhone: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, August 29, 2017 10:54 AM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: EPT (b)(6); (b)(7)(C) RF - El Paso Fence Replacement Project

Good morning,

(b)(6); (b)(7)(C) Station has provided comments in red below. Please let me know if there are any questions.

Thank you,

From: (b)(6); (b)(7)(C)

Sent: Tuesday, August 29, 2017 5:49 AM

To: (b)(6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: EPT (b)(6); (b)(7)(C) RF - El Paso Fence Replacement Project

All

Yesterday (b) (6) and myself conducted a comprehensive "plans-in-hand" review of the latest version of the 30% design. Our comments were annotated on drawings that we will distribute shortly (need to convert them to pdf). In the meantime, provided below is a summary of our observations. Baker is planning to update the drawings before they are released for bid later this week.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

We can discuss the above on Thursday's call but we'd like feedback from Border Patrol on item #1 soonest.

Best,

(b)(6); (b)(7)(C)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, August 22, 2017 12:23 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: FW: EPT (b)(6); (b)(7)(C) RF - El Paso Fence Replacement Project Corrected Final Submittal (UNCLASSIFIED)

CLASSIFICATION: UNCLASSIFIED

All,

Once you have reviewed the Corrected Final RFP from Michael Baker Corporation for the El Paso Replacement Fence Project please let me know what comments I can close out for you in the Draft 35% review and which have not been addressed and need to remain open.

Thanks,

(b) (6) PMP

Military and Operations Project Manager

USACE-ABQ District

4101 Jefferson Plaza

Albuquerque, NM 87109

Desk: (b) (6)

BB: (b) (6)

E-mail: (b) (6)

-----Original Message-----

From (b) (6)

Sent: Tuesday, August 22, 2017 12:18 AM

To: (b)(6); (b)(7)(C) (b) (6)
(b) (6) (b)(6); (b)(7)(C)
(b) (6) (b) (6)
(b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)
(b) (6) (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)
(b) (6) (b)(6); (b)(7)(C)

Cc (b) (6)

Subject: [Non-DoD Source] EPT (b) (7)(E) RF - El Paso Fence Replacement Project Corrected Final Submittal

All,

The Corrected Final RFP submittal for EPT (b) (7)(E) RF - El Paso Fence Replacement RFP is available. You can download the RFP document and HEC-RAS models and by clicking the links below.

RFP Document (includes plans, geotechnical and drainage reports):

(b) (7)(E)

HEC-RAS models:

(b) (7)(E)

Flowmaster Files:

(b) (7)(E)

Let me know if you have any questions or problems accessing the submittal.

Thank you,

(b) (6)

(b) (6) P.E., LEED-AP | Senior Associate | Michael Baker International

2929 N. Central Avenue, Suite 800 | Phoenix, AZ 85012 | d: (b) (6)
(b) (6) | Blockedwww.mbakintl.com
<Blockedhttp://www.mbakintl.com/>

<Blockedhttp://projects.mbakercorp.com/sigimg/MBI-email-sig-block-72dpi.png> <Blockedhttp://projects.mbakercorp.com/sigimg/MBI-email-sig-Base_72dpi.png>

CLASSIFICATION: UNCLASSIFIED

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: CCB Weekly Update

Date: Tue Sep 12 2017 12:54:34 EDT

Attachments: FY17 Project Change Control Board Brief 08312017 v2.pptx

<<FY17 Project Change Control Board Brief 08312017 v2.pptx>>

(b)(6); (b)(7)(C) PE

LMI Contractor

BPAM Chief Engineer

(b)(6); (b)(7)(C)

Sent from Samsung Galaxy

From: (b)(6); (b)(7)(C) on behalf of (b)(6); (b)(7)(C)

Sent: Tuesday, September 12, 2017 12:50:05 PM

To: (b)(6); (b)(7)(C)

Subject: CCB Weekly Update

When: Tuesday, September 12, 2017 1:00 PM-1:45 PM.

Where: NP Wall Room Phone: (b)(7)(E) Pin: (b)(7)(E)

Weekly Agenda

- Fiscal Health (b)(6); (b)(7)(C)
- Risks (b)(6); (b)(7)(C)
- Pending/Submitted CRs by Project
 - o San Diego (b)(6); (b)(7)(C)
 - o (b)(6); (b)(7)(C); (b)(7)(E)
 - o
 - o

FY17 Replacement Projects

Funding

Description	RWA/IAA	LI	Received	Obligations	Expenditures	Commitments	Available
FY18 Planning	HSBP1017X00059			(b) (5)			
FY17 Replacement	HSBP1017X00059						
RGV Gates	HSBP1017X00059						
Total	HSBP1017X00059						

Project Breakdown

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
SDC (b) (7)(E)		(b) (5), (b) (7)(E)					
ELC (b) (7)(E)							
EPT (b) (7)(E)							
EPT (b) (7)(E)							
Total							

Funding Received:	\$290,500,000
Project Budget (Total)	(b) (5)
CMR Available (Received – Project Budget):	
Pending CRs:	
Pending CRs (Options):	
Pending Risk:	

SDC Replace Pedestrian Fence – 14 miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
SDC (b) (7)(E)				(b) (5)			

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
8/15/2017	Technical Review	(b) (5), (b) (7)(E)	
8/25/2017	Review		

Risk Change Summary:

Initial Risk Estimate
(b) (5)

Risk Category	Current Risk Estimate
Construction	\$ (b) (5)
Contractor Performance	\$ (b) (5)
Design	\$ (b) (5)
Environmental	\$ (b) (5)
External Entity Compliance	\$ (b) (5)
Latent Conditions	\$ (b) (5)
Real Estate	\$ (b) (5)
Scope	\$ (b) (5)
Grand Total	\$ (b) (5)

Construction Estimates:

(b) (5)

Change Control Board
ELC (b) (7)(E) Replace Pedestrian Fence - (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
ELC (b) (7)(E)							

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
7/24/2017	Technical Review	(b) (5), (b) (7)(E)	

Risk Change Summary:

Initial Risk Estimate
(b) (5)

Risk Category	Current Risk Estimate
Construction	(b) (5)
Contractor Performance	\$
Design	\$
Environmental	\$
External Entity Compliance	\$
Latent Conditions	\$
Real Estate	\$
Scope	\$
Grand Total	\$

Construction Estimates:

(b) (5)

EPT (b) (7)(E)

Replace Vehicular Fence – (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
EPT (b) (7)(E)				(b) (7)(E)			

CR Summary: *None*

Risk Change Summary:

Initial Risk Estimate
\$ (b) (7)(E)

Risk Category	Current Risk Estimate
Construction	\$ (b) (5)
Contractor Performance	\$
Design	\$
Environmental	
External Entity Compliance	\$
Latent Conditions	\$
Real Estate	\$
Scope	\$
Grand Total	\$

Construction Estimates:

(b) (5)

EPT (b) (7)(E)

Replace Pedestrian Fence – (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
EPT (b) (7)(E)				(b) (5)			

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
8/14/2017	Review	(b) (5), (b) (7)(E)	
8/14/2017	Draft		

Risk Change Summary:

Initial Risk Estimate
(b) (5)

Risk Category	Current Risk Estimate
Construction	(b) (5)
Contractor Performance	
Design	
Environmental	
External Entity Compliance	
Latent Conditions	
Real Estate	
Scope	
Grand Total	

Construction Estimates:

(b) (5)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Change control board

Date: Tue Sep 12 2017 12:51:22 EDT

Attachments:

Added.

(b)(6); (b)(7)(C)

-----Original Message-----

From: (b)(6); (b)(7)(C)

Sent: Tuesday, September 12, 2017 12:47 PM

To: (b)(6); (b)(7)(C)

Cc:

Subject: Change control board

(b)(6); (b)(7)(C) -can I get invited to the CCB meetings for the wall?

Thanks

(b)(6); (b)(7)(C) PE

LMI Contractor

BPAM Chief Engineer

(b)(6); (b)(7)(C)

Sent from Samsung Galaxy

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: Meet & greet w/ LMI's new CEO (b)(6)

Date: Tue Sep 12 2017 11:10:19 EDT

Attachments: image001.png
image002.gif
image003.gif
image004.gif

The 19th is one of the days (b)(6) wants you to travel to El Paso. Still waiting on specifics from him. Want me to schedule this anyways?

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, September 12, 2017 11:08 AM

To: (b)(6); (b)(7)(C)

Cc:

Subject: RE: Meet & greet w/ LMI's new CEO (b)(6)

Hi (b)(6); (b)(7)(C) says he isn't traveling and is available to meet (b)(6) Can we get this meeting on Karl and (b)(6); (b)(7)(C) calendar for 9:15-9:45 am on Sept 19th and meet in Karl's conference room?

Much appreciated!

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 8, 2017 11:24 AM

To: CALVO, KARL H. (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: [EXTERNAL] RE: Meet & greet w/ LMI's new CEO (b)(6)

Good morning (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) has potential travel on the 19th, but I need to confirm with him when he returns from leave. I will get back to you after speaking with him.

(b)(6); (b)(7)(C)

From: CALVO, KARL H.

Sent: Friday, September 08, 2017 11:14 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: Meet & greet w/ LMI's new CEO (b) (6)

(b)(6); (b)(7)(C)

(b) (6) is my EA. Sept 19th could work for me. Thx.

From: (b)(6); (b)(7)(C)

Sent: Friday, September 08, 2017 11:05:17 AM

To: (b)(6); (b)(7)(C) CALVO, KARL H.

Subject: Meet & greet w/ LMI's new CEO (b) (6)

Karl (b)(6); (b)(7)(C)

LMI has a new CEO named (b) (6). He started on Sept 1st and is anxious to meet our staff and customers. He is hosting a meeting with LMI/DC employees on the morning of Sept 19th at the City Club and I was wondering if there was any way I could bring him over to National Place around 9 am and have him meet you two for no than 30 minutes. Please let me know if you can do it (Karl-I don't know your AA so sorry for going direct to you.)

Thanks

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) PE

Program Director, Infrastructure, Energy & Environment

7940 Jones Branch Drive, Tysons, VA 22102

Office (b)(6); (b)(7)(C) | Cell: (b)(6); (b)(7)(C)

Learn more at www.lmi.org or follow us on: | |

From:

(b)(6); (b)(7)(C)

To:

[Redacted]

(b) (6)

(b) (6) (b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

Cc:

Bcc:

Subject: RE: CCB Weekly Update

Date: Tue Sep 12 2017 10:01:50 EDT

Attachments: FY17 Project Change Control Board Brief 08312017 v2.pdf

Some folks are having issues with the PPT so here it is in PDF <<FY17 Project Change Control Board

Brief 08312017 v2.pdf>>

(b)(6); (b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch

Border Patrol & Air and Marine Program Management Office

Mobile: (b)(6); (b)(7)(C)

Office: (b)(6); (b)(7)(C)

(b) (7)(E)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 7:49 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)
(b)(6); (b)(7)(C)

Subject: RE: CCB Weekly Update

Hello everyone,

Since we haven't had any new CRs and we haven't received a new budget update (every 2 weeks), please use the same report I sent last week for tomorrow's meeting.

Thanks! << File: FY17 Project Change Control Board Brief 08312017 v2.pptx >>

(b)(6); (b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch

Border Patrol & Air and Marine Program Management Office

Mobile: (b)(6); (b)(7)(C)

Office: (b)(6); (b)(7)(C)

(b) (7)(E)

-----Original Appointment-----

From: (b)(6); (b)(7)(C)

Sent: Wednesday, August 16, 2017 10:05 AM

To: [REDACTED] (b)(6); (b)(7)(C)
[REDACTED] (b)(6); (b)(7)(C) (b)(6)
[REDACTED] (b)(6)
[REDACTED] (b)(6); (b)(7)(C) (b)(6)
[REDACTED] (b)(6); (b)(7)(C)

Subject: CCB Weekly Update

When: Tuesday, September 12, 2017 1:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: NP Wall Room Phone [REDACTED] (b)(7)(E) Pin [REDACTED] (b)(7)(E)

Weekly Agenda

- * Fiscal Health [REDACTED] (b)(6); (b)(7)(C)
- * Risks [REDACTED] (b)(6); (b)(7)(C)
- * Pending/Submitted CRs by Project
 - o San Diego [REDACTED] (b)(6); (b)(7)(C)
 - o [REDACTED] (b)(6); (b)(7)(C); (b)(7)(E)
 - o [REDACTED]
 - o [REDACTED]

FY17 Replacement Projects

Funding

Description	RWA/IAA	LI	Received	Obligations	Expenditures	Commitments	Available
FY18 Planning	HSBP1017X00059			(b) (5)			
FY17 Replacement	HSBP1017X00059						
RGV Gates	HSBP1017X00059						
Total	HSBP1017X00059						

Project Breakdown

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
SDC (b) (7)(E)		(b) (5), (b) (7)(E)					
ELC (b) (7)(E)							
EPT (b) (7)(E)							
EPT (b) (7)(E)							
Total							

Funding Received:	\$290,500,000
Project Budget (Total)	(b) (5)
CMR Available (Received – Project Budget):	
Pending CRs:	
Pending CRs (Options):	
Pending Risk:	

SDC Replace Pedestrian Fence – 14 miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
SDC (b) (7)(E)				(b) (5)			

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
8/15/2017	Technical Review	(b) (5), (b) (7)(E)	
8/25/2017	Review		

Risk Change Summary:

Initial Risk Estimate
(b) (5)

Risk Category	Current Risk Estimate
Construction	\$ (b) (5)
Contractor Performance	\$ (b) (5)
Design	\$ (b) (5)
Environmental	\$ (b) (5)
External Entity Compliance	\$ (b) (5)
Latent Conditions	\$ (b) (5)
Real Estate	\$ (b) (5)
Scope	\$ (b) (5)
Grand Total	\$ (b) (5)

Construction Estimates:

(b) (5)

ELC (b) (7)(E) Replace Pedestrian Fence – (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
ELC (b) (7)(E)				(b) (5)			

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
7/24/2017	Technical Review	(b) (5), (b) (7)(E)	

Risk Change Summary:

Initial Risk Estimate
(b) (5)

Risk Category	Current Risk Estimate
Construction	\$ (b) (5)
Contractor Performance	\$ (b) (5)
Design	\$ (b) (5)
Environmental	\$ (b) (5)
External Entity Compliance	\$ (b) (5)
Latent Conditions	\$ (b) (5)
Real Estate	\$ (b) (5)
Scope	\$ (b) (5)
Grand Total	\$ (b) (5)

Construction Estimates:

(b) (5)

EPT (b) (7)(E)

Replace Vehicular Fence – (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
EPT (b) (7)(E)				(b) (7)(E)			

CR Summary: *None*

Risk Change Summary:

Initial Risk Estimate
\$ (b) (7)(E)

Risk Category	Current Risk Estimate
Construction	\$ (b) (5)
Contractor Performance	\$
Design	\$
Environmental	
External Entity Compliance	\$
Latent Conditions	\$
Real Estate	\$
Scope	\$
Grand Total	\$

Construction Estimates:

(b) (5)

EPT (b) (7)(E)

Replace Pedestrian Fence – (b) (7)(E) miles

Project	P2	Budget	On P2	Obligated	Expenditures	Commitments	Obligation %
EPT (b) (7)(E)				(b) (5)			

CR Summary:

Submission Date	Change Request Status	Description of Change	Change Requests
8/14/2017	Review	(b) (5), (b) (7)(E)	
8/14/2017	Draft		

Risk Change Summary:

Initial Risk Estimate	Risk Category	Current Risk Estimate
(b) (5)	Construction	(b) (5)
	Contractor Performance	
	Design	
	Environmental	
	External Entity Compliance	
	Latent Conditions	
	Real Estate	
	Scope	
	Grand Total	

Construction Estimates:

(b) (5)

From:

To:

(b)(6); (b)(7)(C)

Cc:

Bcc:

Subject: RE: Initial Draft SELC TP

Date: Tue Sep 12 2017 08:12:35 EDT

Attachments:

Thank you (b)(6); (b)(7)(C)

Working w OA to obtain the editable version.

More to follow,

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 9:48 AM
To: (b)(6); (b)(7)(C)
Subject: RE: Initial Draft SELC TP

All,

Attached is my first pass at completing the tailored SELC plan for the Border Wall System Program. Please note that we need to get an "editable" version of Figure 14 of the guidelines to tailor the required graphic for our plan. Please send to me when available and I'll modify.

Please let me know if you have any questions.

Best,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Tuesday, August 8, 2017 4:19 PM
To: (b)(6); (b)(7)(C)
Subject: FW: Initial Draft SELC TP

Hey (b)(6); (b)(7)(C)

So attached word document is nothing but a “shell”

Only incorporated program scope, very basic.

But we can clean up as we go and add language from other documents to tailor.

Does this at a min. get the ball rolling?

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (7)(E)

From (b)(6); (b)(7)(C)
Sent: Thursday, July 27, 2

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject: RE: Mr. Calvo Prototype Meeting Talking Points

Date: Mon Sep 11 2017 15:45:48 EDT

Attachments:

Great – got it, thank you.

(b)(6); (b)(7)(C) – Can you attach to the invite please? 1pm EST tomorrow.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 3:45 PM

To:

Cc:

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: Mr. Calvo Prototype Meeting Talking Points

(b)(6); (b)(7)(C)

Here are the talking point we can go through tomorrow:

***** Project Planning / Execution

***** Kickoff Meetings

***** Contractor Submittal Review

***** Notice to Proceed

***** Period Of Performance Begins

***** Site Hours of Operation

***** Daily Tailgate Meetings

***** Site Safety

***** Daily Contract Management

Respectfully,

(b)(6); (b)(7)(C)

Eastern Corridors Division Director

Border Patrol and Air Marine Operations Program Management Office

Facilities Management and Engineering

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From:

To:

Cc:

Bcc:

Subject: RE: NTP Meetings

Date: Mon Sep 11 2017 15:44:47 EDT

Attachments: Concrete Prototype Kickoff Meeting.docx

(b)(6); (b)(7)(C)

Agenda is attached. Key takeaways are as follows:

- The official kick off meeting is a contractual obligation that must take place before the project begins.
- Attendees included: BPAM PMO, USBP, Procurement and the selected companies.
- Project definition, requirements and roles and responsibilities were discussed, including that only the Project Management team can give direction to the selected companies and their personnel.
- After the formal meeting, a site visit took place to allow the selected companies the opportunity to see the location where they will be constructing the prototypes.
- During the site visit, it was discussed that the north areas of the prototype site (private land) will be completely fenced off by the Sheriff's Department to keep protestors off the private property and also to ensure no protestors can gain access to the construction site.
- The contract kick off for 'other materials' is still on schedule for September 18.
- Construction for both, concrete and 'other', is still on schedule for September 26.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:16 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: NTP Meetings

Actually, I'm going to defer to (b)(6); (b)(7)(C) on this one on how she wants to handle. For future, all these asks will go to her to keep me out of the middle.

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:14 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: NTP Meetings

(b)(6); (b)(7)(C)

How about a phone call to walk you through.

We could be available in an hour.

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:07:27 PM

To: (b)(6); (b)(7)(C)

Cc:

Subject: FW: NTP Meetings

Since she's looking for something for C1 today, I think we can feed the beast if someone can just send me the agenda. We'll still need to provide a read out on the meeting, but if one of you can just ship me the agenda for the kick-off meeting, I can use that to buy us until tomorrow on the read out.

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: CALVO, KARL H.

Sent: Monday, September 11, 2017 10:15 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: NTP Meetings

(b)(6); (b)(7)(C)

Can you provide me an update by COB today wrt your prototype site/ NTP meetings (when/ where) for both concrete and other? Agenda highlights would also be helpful. Thx.

Karl H. Calvo, CFM, PMP

Assistant Commissioner

Office of Facilities & Asset Management

(b)(6); (b)(7)(C) (cell)

From: KOLBE, KATHRYN

Sent: Monday, September 11, 2017 10:11 AM

To: CALVO, KARL H. (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: NTP Meetings

Karl/ (b)(6); (b)(7)(C) When & where are the NTP meetings this week with the prototype companies?

Appreciate a detailed readout when complete. Thank you...VR, KK

Kathryn L. Kolbe

Executive Assistant Commissioner

Enterprise Services

U.S. Customs and Border Protection

Office (b)(6); (b)(7)(C)

Cell (b)(6); (b)(7)(C)

Concrete Prototype Kickoff Meeting

(b) (7)(E)

Agenda:

9:00	Introductions
9:05	Contracting Officer's Comments
9:20	Project Manager's Comments
9:45	Border Patrol and Law Enforcement Comments
10:00	Project Director's Expectations
10:10	Contracting Officer's Representative's Comments
10:15	Questions

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: NTP Meetings

Date: Mon Sep 11 2017 14:20:36 EDT

Attachments:

Cool beans. Will be back at Pogo Row in an hourish.

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:18:03 PM

To: (b)(6); (b)(7)(C)

Cc:

Subject: RE: NTP Meetings

(b)(6); (b)(7)(C) – Just give me a ring when you guys have a free sec.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:16 PM

To:

(b)(6); (b)(7)(C)

Cc:

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)
Subject: RE: NTP Meetings

Actually, I'm going to defer to (b)(6); (b)(7)(C) on this one on how she wants to handle. For future, all these asks will go to her to keep me out of the middle.

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 2:14 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: RE: NTP Meetings

(b)(6); (b)(7)(C)

How about a phone call to walk you through.

We could be available in an hour.

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 2:07:27 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: FW: NTP Meetings

Since she's looking for something for C1 today, I think we can feed the beast if someone can just send me the agenda. We'll still need to provide a read out on the meeting, but if one of you can just ship me the agenda for the kick-off meeting, I can use that to buy us until tomorrow on the read out.

(b)(6); (b)(7)(C)

From: CALVO, KARL H.
Sent: Monday, September 11, 2017 10:15 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: NTP Meetings

(b)(6); (b)(7)(C)

Can you provide me an update by COB today wrt your prototype site/ NTP meetings (when/ where) for both concrete and other? Agenda highlights would also be helpful. Thx.

Karl H. Calvo, CFM, PMP

Assistant Commissioner

Office of Facilities & Asset Management

(b)(6); (b)(7)(C) (cell)

From: KOLBE, KATHRYN

Sent: Monday, September 11, 2017 10:11 AM

To: CALVO, KARL H. (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: NTP Meetings

Kar (b)(6); (b)(7)(C) When & where are the NTP meetings this week with the prototype companies?

Appreciate a detailed readout when complete. Thank you...VR, KK

Kathryn L. Kolbe

Executive Assistant Commissioner

Enterprise Services

U.S. Customs and Border Protection

Office (b)(6); (b)(7)(C)

Cell (b)(6); (b)(7)(C)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: NTP Meetings

Date: Mon Sep 11 2017 14:19:41 EDT

Attachments:

OK

We are here to help, was thinking it would be easier with a phone call.

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:16:02 PM

To: (b)(6); (b)(7)(C)

Cc:

Subject: RE: NTP Meetings

Actually, I'm going to defer to (b)(6); (b)(7)(C) on this one on how she wants to handle. For future, all these asks will go to her to keep me out of the middle.

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 2:14 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: NTP Meetings

(b)(6); (b)(7)(C)

How about a phone call to walk you through.

We could be available in an hour.

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 2:07:27 PM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: FW: NTP Meetings

Since she's looking for something for C1 today, I think we can feed the beast if someone can just send me the agenda. We'll still need to provide a read out on the meeting, but if one of you can just ship me the agenda for the kick-off meeting, I can use that to buy us until tomorrow on the read out.

(b)(6); (b)(7)(C)

From: CALVO, KARL H.
Sent: Monday, September 11, 2017 10:15 AM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: FW: NTP Meetings

(b)(6); (b)(7)(C)

Can you provide me an update by COB today wrt your prototype site/ NTP meetings (when/ where) for both concrete and other? Agenda highlights would also be helpful. Thx.

Karl H. Calvo, CFM, PMP

Assistant Commissioner

Office of Facilities & Asset Management

(b)(6); (b)(7)(C) (cell)

From: KOLBE, KATHRYN

Sent: Monday, September 11, 2017 10:11 AM

To: CALVO, KARL H. (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: NTP Meetings

Karl (b)(6); (b)(7)(C) When & where are the NTP meetings this week with the prototype companies?

Appreciate a detailed readout when complete. Thank you...VR, KK

Kathryn L. Kolbe

Executive Assistant Commissioner

Enterprise Services

U.S. Customs and Border Protection

Office (b)(6); (b)(7)(C)

Cell (b)(6); (b)(7)(C)

From:

To:

Cc:

Bcc:

Subject: RE: T&E Deck for IPT
Date: Mon Sep 11 2017 11:43:21 EDT
Attachments:

Great news

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 11:02:32 AM
To: (b)(6); (b)(7)(C)
Cc:
Subject: FW: T&E Deck for IPT

Confirmed – (b)(6); (b)(7)(C) is presenting

(b)(6); (b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Monday, September 11, 2017 11:00 AM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: T&E Deck for IPT

(b)(6); (b)(7)(C)

Good morning... yes I can submit my final deck by noon tomorrow, Tuesday, 9/12.

OS will be briefing, specifically me. I reside in OS > PARE > CRD > LSOTA.

Thank you and let me know if there is anything else you need.

r/

(b)(6); (b)(7)(C)

MITRE/LSOTA

(b)(6); (b)(7)(C)(O)
(M)

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 10:46 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: T&E Deck for IPT

(b)(6); (b)(7)(C)

I'm consolidating the IPT slides for Thursday's meeting. Can you please submit your final deck by noon tomorrow (Tuesday)?

EAC Kolbe requests that we submit these ahead of time. We'll keep your deck separate and we're happy to bring along copies for the attendees.

Also, we're assuming that this will be briefed by OS, correct?

Thanks,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 3:44 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: 20170907_Border Wall T&E Strategy_no backup_FOUC.pptx

FYI

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (7)(E)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: Initial Draft SELC TP

Date: Mon Sep 11 2017 09:47:32 EDT

Attachments: DHS SELC_Project_Tailoring_Plan_Border Wall System.doc

All,

Attached is my first pass at completing the tailored SELC plan for the Border Wall System Program. Please note that we need to get an "editable" version of Figure 14 of the guidelines to tailor the required graphic for our plan. Please send to me when available and I'll modify.

Please let me know if you have any questions.

Best,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer

Border Patrol & Air and Marine (BPAM) PMO

LMI Contractor

Mobile (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, August 8, 2017 4:19 PM

To: (b)(6); (b)(7)(C)

Subject: FW: Initial Draft SELC TP

Hey (b)(6); (b)(7)(C)

So attached word document is nothing but a “shell”

Only incorporated program scope, very basic.

But we can clean up as we go and add language from other documents to tailor.

Does this at a min. get the ball rolling?

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (7)(E)

From: (b)(6); (b)(7)(C)
Sent: Thursday, July 27, 2

Border Wall System Program

SELC TAILORING PLAN



DEPARTMENT OF HOMELAND SECURITY

Border Wall System Program (BWS P)

~~For Official Use Only (FOFU)~~

Doc No:

08/08/2017

Developed By:

Border Patrol Air & Marine Program Management Office (BPAM),
Facilities Management & Engineering (FM&E)
1331 Pennsylvania Ave NW
Washington DC 20002

UNCLASSIFIED / ~~FOUO~~

BW23 FOIA CBP 011848

(b) (5)

0. Revision History

Revision Number	Revision Date	Changes
1.0	08/08/2017	

SELC Tailoring Plan Template
Signature Page

[REDACTED] System Program

Submitted By: _____

(b)(6); (b)(7)(C) Date
Program Manager, Acquisition Program
Manager

Endorsed By: _____

Chief Scott Luck Date
Lead Business Authority

Approved By: _____

(b)(6); (b)(7)(C) Date
Lead Technical Authority (Non- IT)

Approved By: _____

Mark S. Borkowski Date
Component Acquisition Executive

(b) (5)

(b) (5)

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(b) (5)

(b) (5)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: FW: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

Date: Mon Sep 11 2017 08:40:15 EDT

Attachments: G2.20_Mod_Signed.pdf

FYSA – HH mod to the contract.

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 08, 2017 4:28 PM

To: (b)(6); (b)(7)(C)

Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

Attached is the A/E Baker contract awarded yesterday by USACE.

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here](#) to view the FMB team listed with areas of responsibility.

[Click Here](#) to view the PRR tracker.

[Click Here](#) to view the IAA Tracker

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 4:11 PM

To: BPAM PMO TASKS (b)(7)(E) | (b)(6); (b)(7)(C)

Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

Womp Womp

- Slide deck from the ARB presentation that served as the Capability Development Plan BPAM (check with (b)(6); (b)(7)(C)- attached)
- Acquisition Plan, once approved BPAM (check with (b)(6); (b)(7)(C)- under internal review, attached should have NLT 9/15)
- Copies of any contract awards, once made, including (just awarded today, email attached. Requested documents from procurement 9/7)
 - o RGV hydraulic study, expected in August BPAM- (pending response from USACE. Should have NLT 9/20)

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here](#) to view the FMB team listed with areas of responsibility.

[Click Here](#) to view the PRR tracker.

[Click Here](#) to view the IAA Tracker

From: (b)(6); (b)(7)(C) On Behalf Of BPAM PMO TASKS

Sent: Thursday, September 07, 2017 4:01 PM

To: (b)(6); (b)(7)(C)

Subject: FW: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

Hi All,

Shortly after this task was assigned we received notice it would be postponed. We just got word this deliverable is still active. As it turns out, only part of the request was pushed out to the end of FY17 (the staffing plan assessment). Audit is still looking for the remaining items, listed below, per the email thread below. OFAM is requesting documents referenced below in red. If the signed document is not available, please provide an ETA that I can pass along.

- Slide deck from the ARB presentation that served as the Capability Development Plan BPAM (check with (b)(6); (b)(7)(C))
- Acquisition Plan, once approved BPAM (check with (b)(6); (b)(7)(C))
- Copies of any contract awards, once made, including (but not limited to)
 - o RGV hydraulic study, expected in August BPAM

Let me know if you have any questions!

Thanks,

(b)(6); (b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: OFAM-TASKINGS

Sent: Thursday, September 07, 2017 3:29 PM

To: FMEEXECSUPPORT (b) (7)(E) BPAM PMO TASKS

(b) (7)(E)

Cc (b)(6); (b)(7)(C)

(b) (7)(E)

Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

FME/BPAM,

Update to my previous email- I checked w/ (b)(6); (b)(7)(C) and most of the items on this list are not ours. Please provide the documents where referenced in RED below. If the signed document is not available please provide an ETA. Thank you!!

- Impedance and Denial Capability Analysis Report (CAR) and Mission Need Statement (MSN) (March 16,2017) USBP
- JRC's response to the Impedance and Denial CAR and MNS USBP
- Copies of the Requests for Proposals and Solicitations for the Prototypes OA
- Slide deck from the ARB presentation that served as the Capability Development Plan BPAM (check with (b)(6); (b)(7)(C))
- Current organizational chart OES/HRM? (not OFAM)
- A point of contact for the DHS study in response to the Executive Order DHS USM Office
- Acquisition Plan, once approved BPAM (check with (b)(6); (b)(7)(C))
- Border Patrol analysis of prioritization of wall segments – expected at the end of August or early September USBP
- Staffing plan – once signed by the CAE (OA will forward the plans to GAO as they are signed.)
- Copies of any contract awards, once made, including (but not limited to)
 - o Prototyping, expected end of Aug/early Sept pending bid protest result OA
 - o RGV hydraulic study, expected in August BPAM

(b)(6); (b)(7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: OFAM-TASKINGS

Sent: Thursday, September 07, 2017 10:50 AM

To: (b)(6); (b)(7)(C)

FMEEXECSUPPORT

(b) (7)(E)

Cc: OFAM-TASKINGS (b) (7)(E); (b)(6);(b)(7)(C) (b)(6); (b)(7)(C)
OFAM Business Operations Program Accountability Executive Support (b) (7)(E)
OFAM Business Operations Executive Support (b) (7)(E)
Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs
(101940) - Wall

Hi (b)(6); (b)(7)(C)

We just got word this deliverable is still active. As it turns out, only part of the request was pushed out to the end of FY17 (the staffing plan assessment). Audit is still looking for the remaining items, listed below, per the attached email. If the documents are not yet signed, please state so to that effect and provide an expected completion date (ECD). We have requested an extension, since this is now overdue, and will let you know as soon as we hear back. Let us know if any questions. Thank you!

- Impedance and Denial Capability Analysis Report (CAR) and Mission Need Statement (MSN) (March 16,2017)
- JRC's response to the Impedance and Denial CAR and MNS
- Copies of the Requests for Proposals and Solicitations for the Prototypes
- Slide deck from the ARB presentation that served as the Capability Development Plan
- Current organizational chart
- A point of contact for the DHS study in response to the Executive Order
- Acquisition Plan, once approved
- Border Patrol analysis of prioritization of wall segments – expected at the end of August or early September
- Staffing plan – once signed by the CAE (OA will forward the plans to GAO as they are signed.)
- Copies of any contract awards, once made, including (but not limited to)
 - o Prototyping, expected end of Aug/early Sept pending bid protest result
 - o RGV hydraulic study, expected in August

(b)(6); (b)(7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) On Behalf Of OFAM-TASKINGS

Sent: Wednesday, August 23, 2017 2:19 PM

To: (b)(6); (b)(7)(C)

Cc: FMEEEXCSUPPORT (b)(7)(E) OFAM-TASKINGS

(b)(7)(E)

Subject: FW: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

Audit has decided to push this back closer to the end of FY2017.

(b)(6); (b)(7)(C)

Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support

Sent: Wednesday, August 23, 2017 2:10 PM

To: OFAM Business Operations Program Accountability Executive Support (b)(7)(E)

(b)(7)(E) OFAM-TASKINGS (b)(7)(E) FMEEEXCSUPPORT

(b)(7)(E)

Cc: (b)(6); (b)(7)(C) OFAM Business Operations Executive Support

(b)(7)(E)

Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs

(101940) - Wall

Hi guys!

Just heard back from Audit.

Per Audit- this tasker is going to be kicked out to a later time, sounding like the end of FY17. According to the email OA sent to Audit: "The staffing assessments for the ten CBP programs covered under this review are not yet approved. We expect that they will be approved by the end of FY17. We will provide them to you as soon as they are signed."

Sincerely,

(b)(6); (b)(7)(C)

Agile Group
Business Operations Executive Support

Office of Facilities and Asset Management (OFAM)
DHS | CBP | Enterprise Services
Cell (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support

Sent: Wednesday, August 23, 2017 11:58 AM

To: OFAM-TASKINGS (b)(7)(E); FMEEXECSUPPORT

(b)(7)(E)
Cc: (b)(7)(E) OFAM Business Operations Executive Support
(b)(7)(E) OFAM Business Operations Program Accountability Executive Support
(b)(7)(E)

Subject: RE: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs
(101940) - Wall

Hi everyone!

FYSA- it looks like OA has cancelled this deliverable. According to the Audit Team: "OA reached out to GAO, and let them know that "the staffing assessments for the ten CBP programs covered under this review are not yet approved. We expect that they will be approved by the end of FY17. We will provide them to you as soon as they are signed.""

I am waiting for final confirmation from Audit that nothing further is needed from us at this time, but wanted to give you all a heads up!

Sincerely,

(b)(6); (b)(7)(C)

Agile Group
Business Operations Executive Support

Office of Facilities and Asset Management (OFAM)
DHS | CBP | Enterprise Services
Cell: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support
Sent: Tuesday, August 22, 2017 3:57 PM
To: OFAM-TASKINGS (b)(7)(E)
Cc: OFAM Business Operations Program Accountability Executive Support (b)(7)(E)
(b)(6); (b)(7)(C) OFAM Business Operations Executive Support (b)(6); (b)(7)(C)
Subject: FW: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall
Importance: High

Good afternoon,

Please see below, we have a PRIORITY 1 deliverable to be sent to FM&E. This needs to be turned back in to OA by 4PM on Friday, September 1. I would advise a due date for FM&E by Monday, August 28 or Tuesday, August 29. Please let me know if you have any questions.

Thank you,

(b)(6); (b)(7)(C)

Communications

Business Operations

Program Accountability Branch

Bayfirst Solutions, LLC

6650 Telecomm Dr. Indianapolis, IN 46278

Work (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) On Behalf Of OFAM AUDIT PROGRAM MANAGEMENT

Sent: Tuesday, August 22, 2017 3:36 PM

To: OFAM Business Operations Program Accountability Executive Support (b) (7)(E)

Subject: FM&E Priority 1 Audit: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940)

- Wall

Importance: High

Good afternoon (b)(6); (b)(7)(C)

We have a deliverable to be sent to FM&E (APM: (b)(6); (b)(7)(C) Below are the details!

Note: This audit is priority 1 audit. It does require BOD Director and OFAM CoS review and concurrence along with FM&E's feedback.

- Deliverable Name: GAO: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940)
- Wall

- Deliverable Description: Pursuant to Monday August 21, 2017 meeting with GAO and Wall program officials, GAO is requesting the documents listed below.

- Please provide completed documents to the OA Audit Team and we will forward to GAO; we will follow the same process we used for the DCI.

- If the documents are not yet signed, please state so to that effect and provide an expected completion date (ECD). Once the documents are signed, please forward to the OA Audit Team, and we will forward to GAO.

- o Impedance and Denial Capability Analysis Report (CAR) and Mission Need Statement (MSN) (March 16,2017)

- o JRC's response to the Impedance and Denial CAR and MNS

- o Copies of the Requests for Proposals and Solicitations for the Prototypes

- o Slide deck from the ARB presentation that served as the Capability Development Plan

- o Current organizational chart

- o A point of contact for the DHS study in response to the Executive Order
- o Acquisition Plan, once approved
- o Border Patrol analysis of prioritization of wall segments – expected at the end of August or early September
- o Staffing plan – once signed by the CAE
- o Copies of any contract awards, once made, including (but not limited to)
- § Prototyping, expected end of Aug/early Sept pending bid protest result
- § RGV hydraulic study, expected in August
- Assign To: FM&E (APM: (b)(6); (b)(7)(C) and FME Exec Support)
- Due Dates
- FME Due Date: To be determined by OFAM Business Operations Program Accountability Executive Support
- Complete Priority 1 Review by BOD and OFAM CoS: To be determined by OFAM Business Operations Program Accountability Executive Support
- To OA: 4:00 pm, Friday September 1, 2017
- Guidance and Notes: N/A
- Background: N/A
- Task POC: OFAM APM (b)(6); (b)(7)(C)
- OA POC: (b)(6); (b)(7)(C)

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From (b)(6); (b)(7)(C)

Sent: Tuesday, August 22, 2017 12:54 PM

To (b)(6); (b)(7)(C)

Cc (b)(6); (b)(7)(C)

Subject: RE: GAO's 2018 Assessment of Select DHS Acquisition Programs (101940) - Wall

OFAM Audit Team,

Pursuant to yesterday's meeting with GAO and Wall program officials, GAO is requesting the documents listed below. Please provide completed documents to the OA Audit Team and we will forward to GAO; we will follow the same process we used for the DCI.

If the documents are not yet signed, please state so to that effect and provide an expected completion date (ECD). Once the documents are signed, please forward to the OA Audit Team, and we will forward to GAO.

- Impedance and Denial Capability Analysis Report (CAR) and Mission Need Statement (MSN) (March 16, 2017)
- JRC's response to the Impedance and Denial CAR and MNS
- Copies of the Requests for Proposals and Solicitations for the Prototypes
- Slide deck from the ARB presentation that served as the Capability Development Plan
- Current organizational chart
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- Copies of any contract awards, once made, including (but not limited to)
 - o Prototyping, expected end of Aug/early Sept pending bid protest result
 - o RGV hydraulic study, expected in August

Please note that GAO is requesting a response by COB 1 September. Thank you.

V/R,

AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT				1 CONTRACT ID CODE		PAGE OF PAGES 1 114	
2 AMENDMENT/MODIFICATION NO		3 EFFECTIVE DATE 07-Sep-2017		4 REQUISITION/PURCHASE REQ NO W45XMA71592962		5 PROJECT NO (If applicable)	
6 ISSUED BY US ARMY ENGINEER DISTRICT, FORT WORTH ATTN: CESWF-CT 819 TAYLOR ST, ROOM 2A17 FORT WORTH TX 76102-0300		CODE W9126G		7 ADMINISTERED BY (If other than item 6) US ARMY CORPS OF ENGINEERS FORT WORTH 819 TAYLOR ST, RM 2A17 FORT WORTH TX 76102-0300		CODE W9126G	
8. NAME AND ADDRESS OF CONTRACTOR (No., Street, County, State and Zip Code) MICHAEL BAKER INTERNATIONAL, INC. (b) (6) 2929 N CENTRAL AVE STE 800 PHOENIX AZ 85012-2794				9A. AMENDMENT OF SOLICITATION NO.			
				9B. DATED (SEE ITEM 11)			
				X 10A. MOD. OF CONTRACT/ORDER NO. W9126G17F0015			
				X 10B. DATED (SEE ITEM 13) 13-Jun-2017			
CODE 028J5		FACILITY CODE					
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS							
<input type="checkbox"/> The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offer <input type="checkbox"/> is extended, <input type="checkbox"/> is not extended Offer must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended by one of the following methods: (a) By completing Items 8 and 15, and returning _____ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.							
12. ACCOUNTING AND APPROPRIATION DATA (If required) See Schedule							
13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.							
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.							
B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(B).							
X C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: 52.243-1, Changes.							
D. OTHER (Specify type of modification and authority)							
E. IMPORTANT: Contractor <input type="checkbox"/> is not, <input checked="" type="checkbox"/> is required to sign this document and return <u>1</u> copies to the issuing office.							
14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.) Modification Control Number: m2ct9drc171696 The purpose of this modification is to revise the SOW to incorporate an additional (b) (6) miles of hydraulic analysis. This additional effort will increase the total obligation amount by \$ (b) (4). This modification is IAW FAR 52.243-1, Changes. All other terms and conditions remain unchanged.							
Except as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as heretofore changed, remains unchanged and in full force and effect							
15A. NAME AND TITLE OF SIGNER (Type or print) (b) (6) Associate Vice President				16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print) T (b) (6) EMAIL: (b) (6)			
15B. CONTRACTOR/OFFEROR (b) (6) (Signature of person authorized to sign)		15C. DATE SIGNED 9/7/2017		16B. UNITED STATES OF AMERICA BY (Signature of Contracting Officer)		16C. DATE SIGNED	

SECTION SF 30 BLOCK 14 CONTINUATION PAGE

SUMMARY OF CHANGES

SECTION SF 30 - BLOCK 14 CONTINUATION PAGE

The following have been added by full text:

REVISED SOW

**A-E TASK ORDER - STATEMENT OF
WORK**

Task Order under Contract No. W9126G-15-D-0009 - Michael Baker &
Associates Architect and Engineer Services for the Design of Floodwall,
Fence, Roads, Drainage, & Lights at Rio Grande Valley & San
Diego FY17, P2 465132, ATS: SWF-17-0799

Date: 17 May 2017

Modification 1: 11 August 2017

(b) (5), (b) (7)(E)

(b) (5)

A-E TASK ORDER - STATEMENT OF WORK

Task Order under Contract No. W9126G-15-D-0009

(b) (5), (b) (6)



A-E TASK ORDER - STATEMENT OF WORK

Task Order under Contract No. W9126G-15-D-0009

(b) (5), (b)(6); (b)(7)(C)



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Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

Appendix A

Project Execution Within Rio Grande Valley Sector

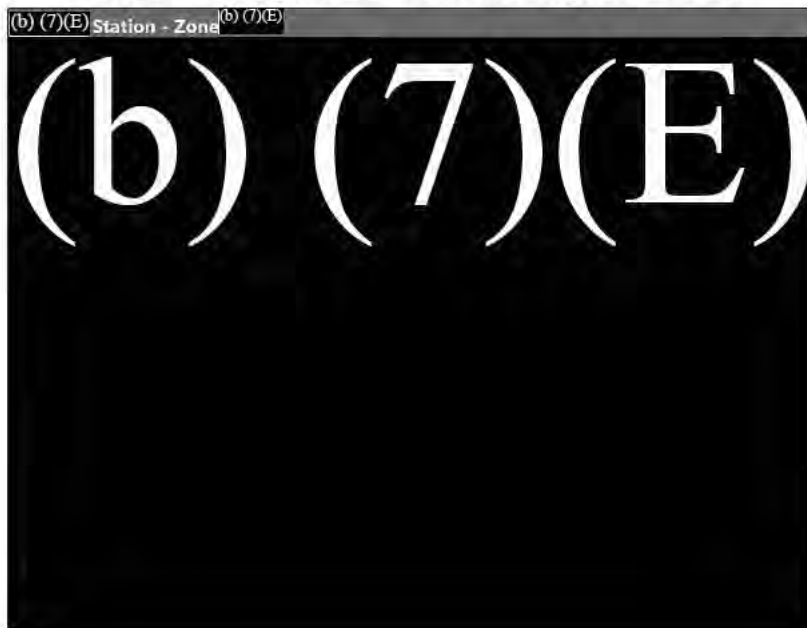
(b) (7)(E)

(b) (7)(E) Station - Zone (b) (7)(E)

(b) (7)(E)

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Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,



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Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

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Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

(b) (7)(E) Station - Zone (b) (7)(E)
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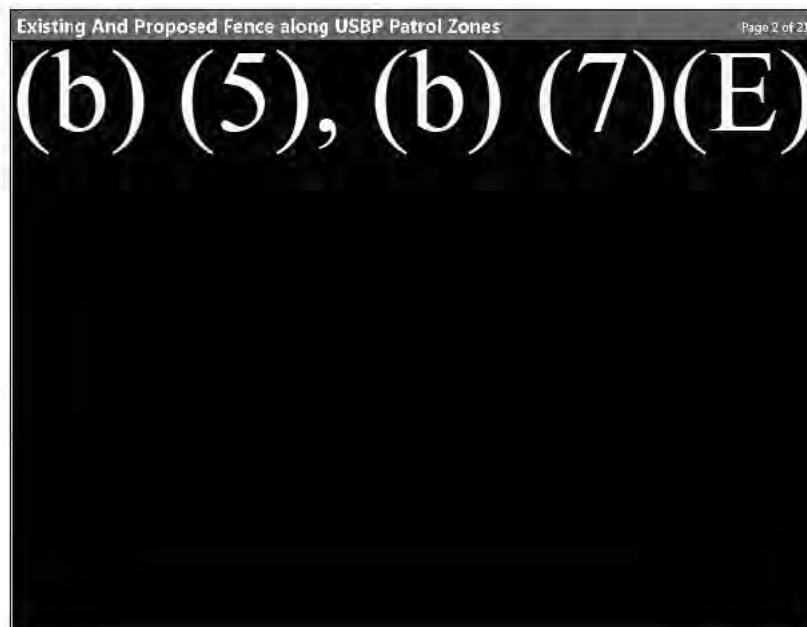
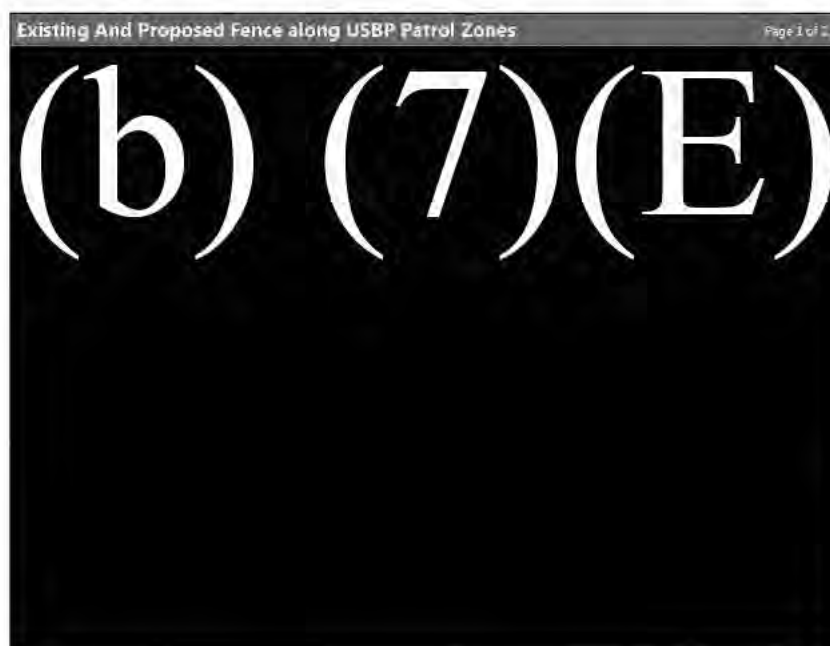
(b) (7)(E) Station - Zone (b) (7)(E)
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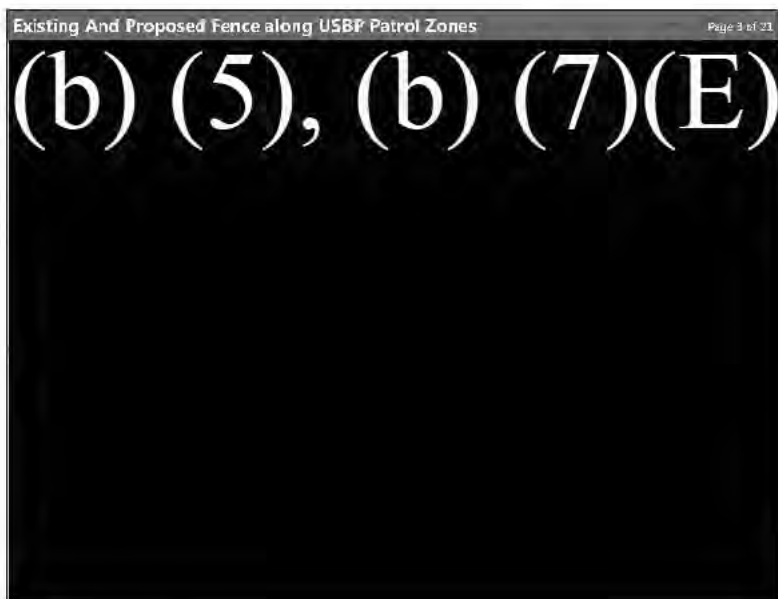
Appendix B

SDC BIS Primary Fence Replacement Map (~14 miles)

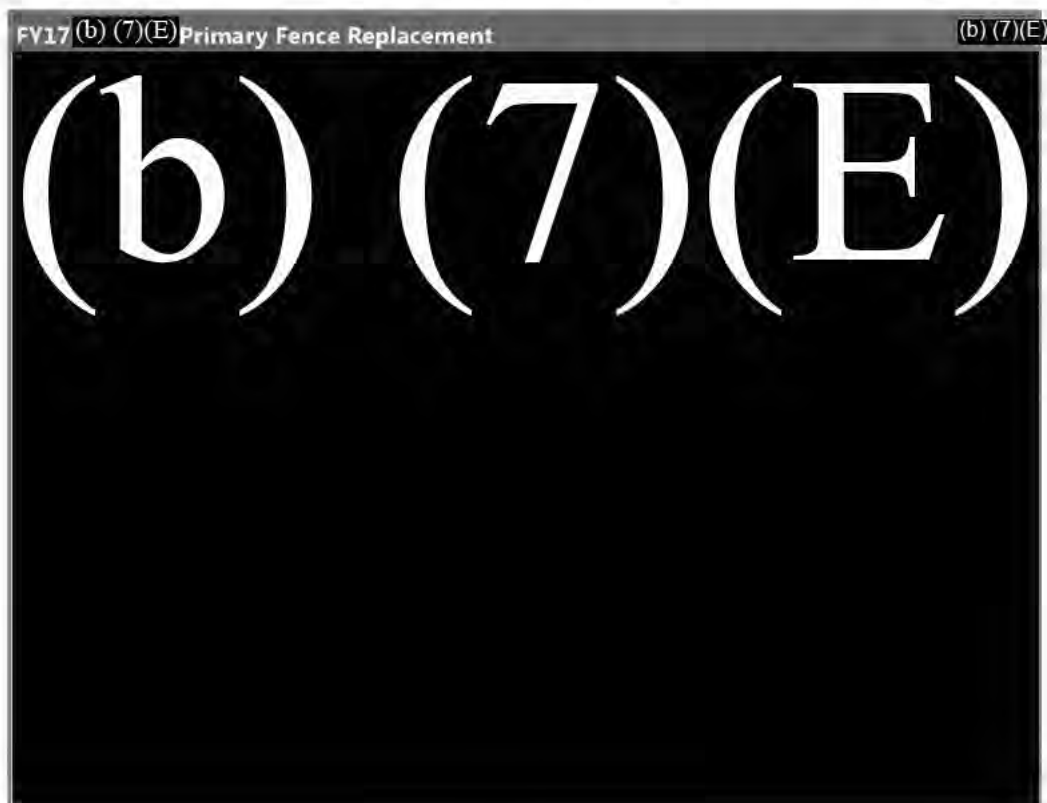


A-E TASK ORDER - STATEMENT OF WORK

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Architect and Engineer Services for the Design of Floodwall,



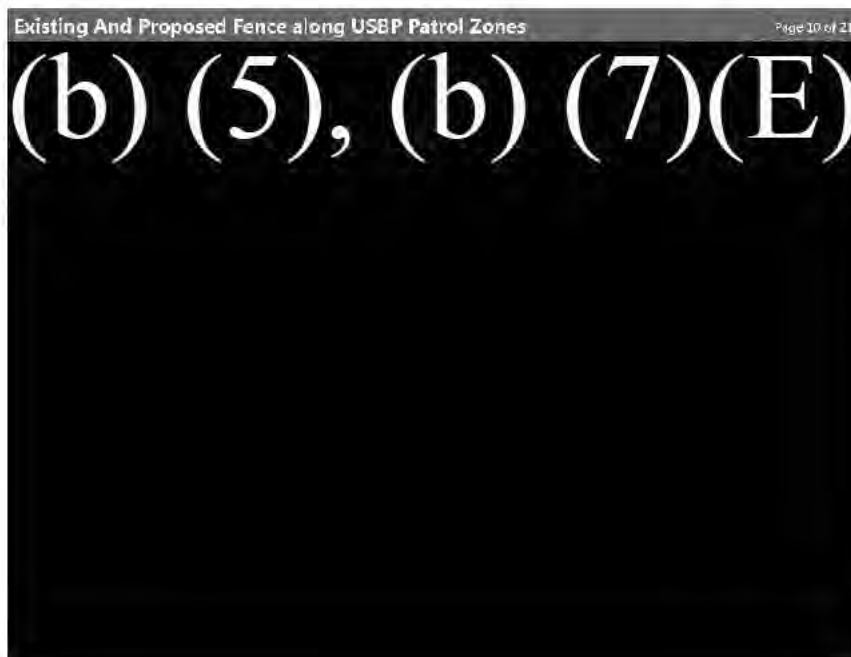
ELC (b) (7)(E) SDC (b) (7)(E) Primary Fence Replacement Map (b) (7)(E) miles)



A-E TASK ORDER - STATEMENT OF WORK

Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

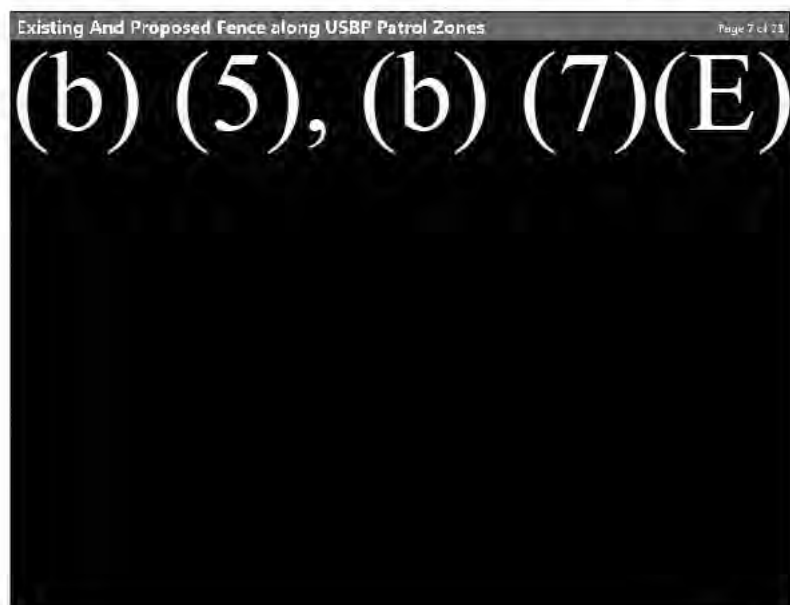
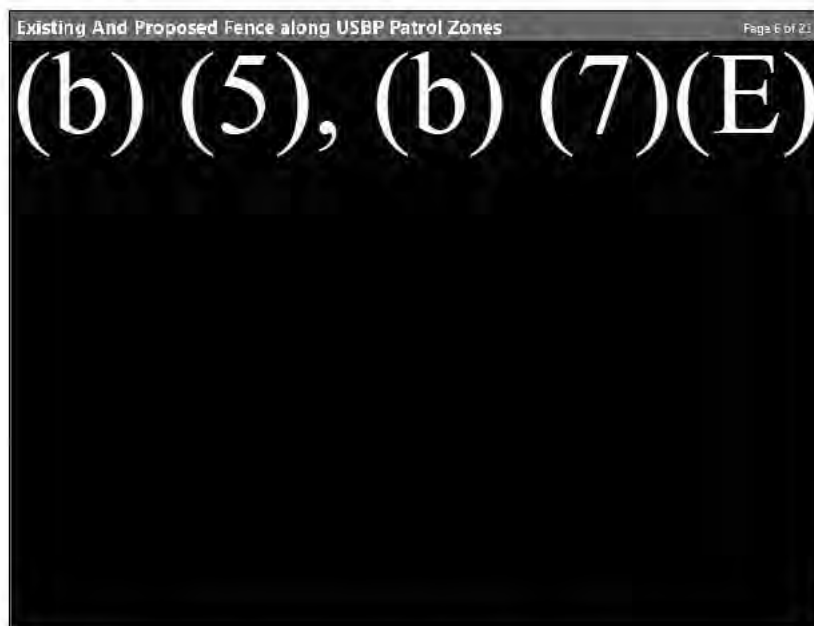
ELP (b) (7)(E) Primary Fence Replacement Map (b) (7)(E) miles)



A-E TASK ORDER - STATEMENT OF WORK

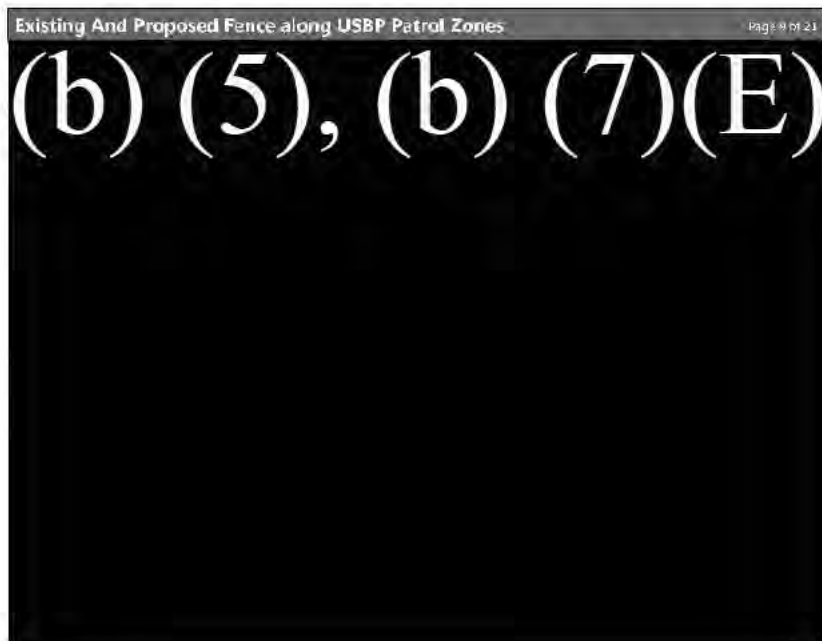
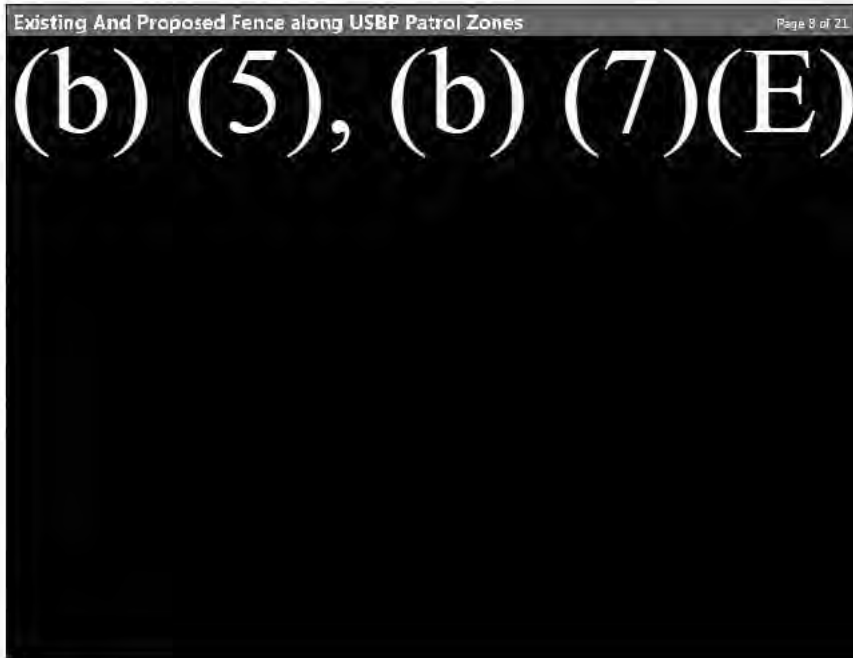
Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

ELP Vehicle Fence to Primary Fence Replacement Map (b) (7)(E) miles)



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A-E TASK ORDER - STATEMENT OF WORK

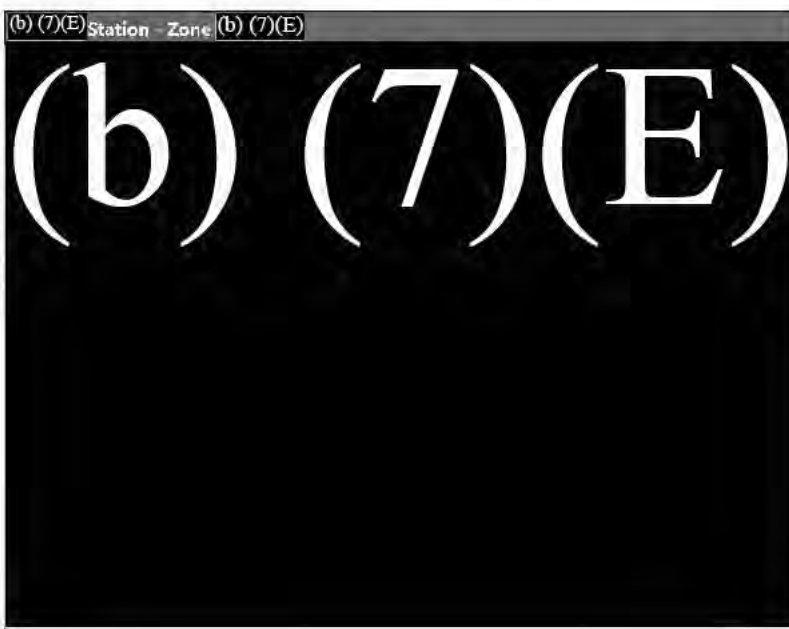
Task Order under Contract No. W9126G-15-D-0009
Architect and Engineer Services for the Design of Floodwall,

Appendix C

RGV (b) (7)(E) & RGV (b) (7)(E) Map



RGV (b) (7)(E) MAP



RGV-^{(b) (7)(E)} MAP

(b) (7)(E) Station - Zone (b) (7)(E)
(b) (7)(E)

(b) (5)

(b) (5), (b) (6)



(b) (5)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: RE: T&E Deck for IPT

Date: Mon Sep 11 2017 08:30:56 EDT

Attachments:

Thx

From: (b)(6); (b)(7)(C)

Sent: Monday, September 11, 2017 8:26:49 AM

To: (b)(6); (b)(7)(C)

Cc:

Subject: T&E Deck for IPT

(b)(6); (b)(7)(C) – here's the deck that (b)(6); (b)(7)(C) was referencing this morning. See slide 8.

(b)(6); (b)(7)(C) – can you please print this for (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 8, 2017 7:31 AM

To: (b)(6); (b)(7)(C)

Subject: FW: 20170907_Border Wall T&E Strategy_no backup_FYSA.pptx

FYSA –

C2 meeting = IPT?

(b)(6); (b)(7)(C) you got this one?

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 3:44 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: 20170907_Border Wall T&E Strategy_no backup_FOUO.pptx

FYI

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b) (7)(E)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 2:50 PM

To: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

(b) (6)

(b)(6); (b)(7)(C)

Subject: 20170907_Border Wall T&E Strategy_no backup_FOUO.pptx

T&E IPT,

Attached are slides that will be presented at the next C2 brief, next week. Please review and if you have questions, comments, or updates please provide NLG Tuesday, 12 Sep.

v/r,

(b)(6); (b)(7)(C) (MITRE)

Acting Technical Director

Land Systems Operational Test Authority (LSOTA)

(b)(6); (b)(7)(C)

Homeland Security Systems Engineering Development Institute (HSSEDI)

(b)(6); (b)(7)(C)

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject: T&E Deck for IPT

Date: Mon Sep 11 2017 08:26:49 EDT

Attachments: 20170907_Border Wall T&E Strategy_no backup_FOUO.pptx

(b)(6); (b)(7)(C) – here's the deck that (b)(6); (b)(7)(C) was referencing this morning. See slide 8.

(b)(6); (b)(7)(C) – can you please print this for (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Friday, September 8, 2017 7:31 AM

To: (b)(6); (b)(7)(C)

Subject: FW: 20170907_Border Wall T&E Strategy_no backup_FOUO.pptx

FYSA –

C2 meeting = IPT?

(b)(6); (b)(7)(C) – you got this one?

(b)(6); (b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 3:44 PM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: 20170907_Border Wall T&E Strategy_no backup_1000.pptx

FYI

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here](#) to view the FMB team listed with areas of responsibility.

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From: (b)(6); (b)(7)(C)

Sent: Thursday, September 07, 2017 2:50 PM

To: (b)(6)

(b)(6)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6)

Subject: 20170907_ (b)(6); (b)(7)(C) T&E Strategy_no backup_FOUO.pptx

T&E IPT,

Attached are slides that will be presented at the next C2 brief, next week. Please review and if you have questions, comments, or updates please provide NLG Tuesday, 12 Sep.

v/r,

(b)(6); (b)(7)(C) (MITRE)

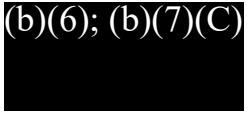
Acting Technical Director

Land Systems Operational Test Authority (LSOTA)

(b)(6); (b)(7)(C)

Homeland Security Systems Engineering Development Institute (HSSEDI)

(b)(6); (b)(7)(C)



US Customs and Border Protection's Wall Program

Mockup and Prototype T&E Strategy Briefing



Homeland
Security

9/7/2017

BW23 FOIA CFP 012008

UNCLASSIFIED//~~FOUO~~

Page 1076 of 1174

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Program Background

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Program Overview

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Impedance and Denial T&E Methodology

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Overall I&D T&E Strategy

(b) (5), (b) (7)(E)

T&E Master Schedule

(b) (5), (b) (7)(E)

Individual T&E Event Descriptions

UNCLASSIFIED//~~FOUO~~

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Mockup T&E

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Prototype T&E

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

Mockup and Prototype Test Design - Preliminary

(b) (5), (b) (7)(E)

UNCLASSIFIED//~~FOUO~~

From:

To:

Cc:

Bcc:

Subject: RE: ADE-2A Weekly Meeting
Date: Mon Sep 11 2017 07:52:15 EDT
Attachments:

(b)(6); (b)(7)(C)

Thanks (b)(6); (b)(7)(C) we will keep an eye out for it.

(b)(6); (b)(7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Sunday, September 10, 2017 2:28 PM

To:

Cc:

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Subject: RE: ADE-2A Weekly Meeting

All-I finally got time to dive into this this weekend and have made good progress. I'll distribute the draft tomorrow AM. Sorry for the delay.

PS-Let me know if we need a Systems Engineer to be our lead for these kind of documents moving forward. I have a number of good ones.

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C), P.E., PMP, Chief Engineer
Border Patrol & Air and Marine (BPAM) PMO
LMI Contractor
Mobile: 202-306-7823
(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Wednesday, September 6, 2017 9:32 AM
To: (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)
Subject: FW: ADE-2A Weekly Meeting

Hey (b)(6); (b)(7)(C) < Message: FW: Initial Draft SELC TP >>
Where are we with this?

(b)(6); (b)(7)(C)
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)
Cell: (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)
[Click Here to view the PRR tracker.](#)
[Click Here to view the IAA Tracker](#)

From: (b)(6); (b)(7)(C)
Sent: Tuesday, September 05, 2017 11:54 AM
To: (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C)
755N-EXEC-CR-NP (b)(7)(E)
(b)(6); (b)(7)(C)
(b)(6); (b)(7)(C) (b)(6); (b)(7)(C)
Cc: (b)(6); (b)(7)(C)
Subject: RE: ADE-2A Weekly Meeting

(b)(6); (b)(7)(C)

What do we need to do to get the SELCTP moving???

R
(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)
Division Director
Acquisition Policy and Oversight (APO)
Office of Acquisition (OA)/AGO

(b)(6); (b)(7)(C) (office)

(b)(6); (b)(7)(C) (cell)

(b)(6); (b)(7)(C) (fax)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) (CTR) On Behalf Of (b)(6); (b)(7)(C)

Sent: Thursday, August 31, 2017 9:04 AM

To: (b)(6); (b)(7)(C)

755N-EXEC-CR-NP

(b) (7)(E)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

I

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: ADE-2A Weekly Meeting

Updated schedule attached.

<< File: ADE-2Schedule_08302017.xlsx >>

(b)(6); (b)(7)(C)

-----Original Appointment-----

From: (b)(6); (b)(7)(C) (CTR) On Behalf Of (b)(6); (b)(7)(C)

Sent: Friday, March 31, 2017 3:06 PM

To: (b)(6); (b)(7)(C)

755N-EXEC-CR-NP;

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: ADE-2A Weekly Meeting

When: Friday, September 01, 2017 11:30 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 775N CR0726 Phone: (b) (7)(E) Pin: (b) (7)(E)

From:

To:

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject: RE: ADE-2A Weekly Meeting
Date: Sun Sep 10 2017 14:27:38 EDT
Attachments:

All-I finally got time to dive into this this weekend and have made good progress. I'll distribute the draft tomorrow AM. Sorry for the delay.

PS-Let me know if we need a Systems Engineer to be our lead for these kind of documents moving forward. I have a number of good ones.

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) P.E., PMP, Chief Engineer
Border Patrol & Air and Marine (BPAM) PMO
LMI Contractor
Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)

Sent: Wednesday, September 6, 2017 9:32 AM

To: (b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: FW: ADE-2A Weekly Meeting

Hey (b)(6); (b)(7)(C) << Message: FW: Initial Draft SELC TP >>
Where are we with this?

(b)(6); (b)(7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

Office: (b)(6); (b)(7)(C)

Cell: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

[Click Here to view the FMB team listed with areas of responsibility.](#)

[Click Here to view the PRR tracker.](#)

[Click Here to view the IAA Tracker](#)

From: (b)(6); (b)(7)(C)

Sent: Tuesday, September 05, 2017 11:54 AM

To: (b)(6); (b)(7)(C)

755N-EXEC-CR-NP

(b) (7)(E)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Cc: (b)(6); (b)(7)(C)

Subject: RE: ADE-2A Weekly Meeting

(b)(6); (b)(7)(C)

What do we need to do to get the SELCTP moving???

R

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b)(6); (b)(7)(C) (office)

(b)(6); (b)(7)(C) (cell)

(b)(6); (b)(7)(C) (fax)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C) (CTR) On Behalf Of (b)(6); (b)(7)(C)

Sent: Thursday, August 31, 2017 9:04 AM

To: (b)(6); (b)(7)(C)

755N-EXEC-CR-NP

(b) (7)(E)

(b)(6); (b)(7)(C)

Cc: [REDACTED] (b)(6); (b)(7)(C)

Subject: RE: ADE-2A Weekly Meeting

Updated schedule attached.

<< File: ADE-2Schedule_08302017.xlsx >>

(b)(6); (b)(7)(C)

-----Original Appointment-----

From: [REDACTED] (b)(6); (b)(7)(C) On Behalf Of [REDACTED] (b)(6); (b)(7)(C)

Sent: Friday, March 31, 2017 3:06 PM

To: [REDACTED] (b)(6); (b)(7)(C)

755N-EXEC-CR-NP:

[REDACTED] (b)(6); (b)(7)(C)

Cc: [REDACTED] (b)(6); (b)(7)(C)

Subject: ADE-2A Weekly Meeting

When: Friday, September 01, 2017 11:30 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 775N CR0726 Phone: [REDACTED] (b) (7)(E) Pin: [REDACTED] (b) (7)(E)

From:

(b)(6); (b)(7)(C)

To:

Cc:

Bcc:

Subject: Updates while you were away

Date: Fri Sep 08 2017 16:18:32 EDT

Attachments: (b)(6); (b)(7)(C) Update 0825.docx

Hope you had a nice time and a happy birthday. Attached are updates I pulled from your email. If you read anything, read the ones in bold. Mainly these two weeks were focused on Hurricane efforts. Your flight is at 11:55am on Monday.

See you on Monday,

(b)(6); (b)(7)(C)

Executive Assistant

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Mobile: (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) Updates
25 August-8 September

Friday 25 August

- * IBWC planning to share San Diego, (b)(6); (b)(7)(C) submittals with the Mexican Section (email from Dr. Unni)
- * (b)(6); (b)(7)(C) emailed about analyst position with BPAM

Monday 28 August

- * (b)(6); (b)(7)(C) sent copy of updated AA Study Plan that was sent for approval and signature

Tuesday 29 August

- * (b)(6); (b)(7)(C) sent summary of observations from EPT site visit; Baker updated drawings before they are released for bid
- * EPT waiver most likely delayed for signature because of hurricane
- * Peaceful (b)(7)(E) Fence Protest, media was present (email from (b)(6); (b)(7)(C))
- * (b)(6); (b)(7)(C) is coordinating point for (b)(6); (b)(7)(C) from USACE regarding security

Wednesday 30 August

- * **RGV Stakeholders meeting 14 September canceled; not rescheduled yet**
 - o **Chief Padilla is overseeing CBP's Hurricane Response within Region 6**
- * Wall Program included in the MAOL (email from (b)(6); (b)(7)(C))
- * Email from (b)(6); (b)(7)(C) about Client Satisfaction Survey for (b)(6); (b)(7)(C)
- * Current travel authorizations can only run through 30 Sept
- * **Wall and TI Staffing plans signed and submitted to OA**
- * **Revised ILSP signed and resubmitted to OA**
- * (b)(6); (b)(7)(C) sent email asking about (b)(7)(E) space needed for the Fence team

Thursday 31 August

- * (b)(6); (b)(7)(C) on call with Kolbe:
Nothing really said...

1. Prototype sched.
2. our RFP release today (nothing said about press release)
3. (b)(6); (b)(7)(C) brought up announcing who is on the prequal list.
4. Lots of discussion about hurricanes...

That was it. Ended in 20 minutes.

- * (b)(6); (b)(7)(C) sent Baker Survey Work notice for RGV week of 2 Sept.
- * (b)(6); (b)(7)(C) was waived from SLT training (b)(6); (b)(7)(C) mailed (b)(6); (b)(7)(C) to get (b)(6); (b)(7)(C) training delayed.
(b)(6); (b)(7)(C) has sent it up to Karl

- * (b)(6); (b)(7)(C) is organizing Partnering Meeting, he suggested 13 Oct but I told him you are on leave
- * (b) (5), (b) (6)
- * El Centro Wall Replacement successfully solicited today, on schedule
- * USACE will not be renewing the contractor for paralegal support for SDTX when the contract expires on 12/31/17, (b)(6);(b)(7)(C) reaching out to (b)(6);(b)(7)(C) for next steps
- * Updated CEBD submitted to OA for signature
- * Chief Padilla met with farmers and ranchers to go over wall, email from (b)(6); (b)(7)(C)
- * (b)(6); (b)(7)(C) had positive meeting with El Paso Water District
- * (b)(6); (b)(7)(C) provided feedback from funding questions you and (b)(6); (b)(7)(C) had last week
- * Email from (b)(6); (b)(7)(C) with spots in RGV that DOJ LAS wants to visit while down there week of 11 Sept.
- * (b)(6); (b)(7)(C) not feeling well and in Emergency Room (b)(6); (b)(7)(C) to send updates
- * (b) (7)(E) successfully solicited

Friday 1 September

- * (b)(6); (b)(7)(C) listed you as the supervisor to recertify his security
- * (b)(6); (b)(7)(C) sent After Action Report for stakeholder meeting held 31 August
- * (b)(6); (b)(7)(C) starting to develop IMS based on our Wall Project IMS
- * Email from (b)(6); (b)(7)(C) asking to update FY17Q4 quad charts by 26 Sept (email is flagged)
- * (b)(6); (b)(7)(C) sent USACE security participation update, wants to bring (b)(6); (b)(7)(C) into the conversation
- * (b)(6); (b)(7)(C) sent updated IMS (b) (5)
- * (b)(6); (b)(7)(C) expected to be released tonight or tomorrow, cause of issues still unknown
- * (b) (5), (b)(6); (b)(7)(C)

Sunday 3 September

- * Contractor completed drilling at (b) (7)(E) with no incident or media presence

Tuesday 5 September

- * (b)(6); (b)(7)(C) approved and I signed the AA plan for RGV
- * (b)(6); (b)(7)(C) needs you to approve a 'Surge Capacity Registration Form' Email flagged
- * (b)(6); (b)(7)(C) has team prepping all personnel in Puerto Rico and their emergency contacts as well as lists and maps of all leases in preparation for Hurricane Irma
- * (b)(6); (b)(7)(C) emailed asking about what we need to do to get the "SELCTP moving" (b)(6); (b)(7)(C) following up)
- * (b)(6); (b)(7)(C) sent Draft slides for PARM IMS briefing on 9/13
- * Draft deck from (b)(6); (b)(7)(C) for Hoover brief on 13 September
- * Project codes for Hurricane Irma from (b)(6); (b)(7)(C)

- * (b)(6); (b)(7)(C) attended Prototype/ Unified Resolve Planning meeting (SDPD, Sheriff, and BP all working together to prep for expected extended protest response)

Wednesday 6 September

- * (b)(6); (b)(7)(C) has Eastern Corridor putting together Deployment teams for Ramey Sector and Florida for after Hurricane Irma hits
- * Borkowski plans to sign the planned awards for the "Other" prototypes by the end of the week
- * ELC waiver signed
- * Program Monthly Reporting Data Call- Due 9/15, email from CPIC flagged
- * Meeting 27 September to go over (b)(6); (b)(7)(C) reporting to you, (b)(6); (b)(7)(C) also want to discuss (b)(6); (b)(7)(C) role
- * (b)(7)(E)
- * Borkowski is having a meeting on 25 September with Tetra Tech to go over environmental planning in regards to the Wall, Calvo wants you, (b)(6); (b)(7)(C) at the meeting
- * (b)(6); (b)(7)(C) from Granite is visiting USACE in Ft. Worth next week, has meeting 20 September with California Senator to go over blacklisting
- * Dr. Unni sent over draft MOA, needs to be reviewed (email flagged)

Thursday 7 September

- * (b)(6); (b)(7)(C) sent you a Happy Birthday email
- * (b)(6); (b)(7)(C) coordinating with (b)(6); (b)(7)(C) to get legacy cost data for the AA
- * IMS Brief for 13 September sent to EAC Kolbe for review
- * FYI email from (b)(6); (b)(7)(C) about ANIMAS
- * (b)(6); (b)(7)(C) asking about (b)(7)(E) tower construction
- * (b)(6); (b)(7)(C) wants you to present with PMOD at the AUSA DHS Pavilion
- * Updated ADE to reflect 9/27 for ART
- * (b)(6); (b)(7)(C) sent you Happy Birthday email, wants to get coffee
- * (b)(6); (b)(7)(C) wants you at meeting on 19 September in El Paso
- * (b)(6); (b)(7)(C) sent Border Wall T&E Strategy deck
- * (b)(5), (b)(6); (b)(7)(C)
- * You need to approve (b)(6); (b)(7)(C) security recertification
- * Baker SOW awarded

Friday 8 September

- * Email from (b)(6); (b)(7)(C) and Karl about disconnect between schedules and CAD/the ICE. We have ARB 23 October and (b)(6); (b)(7)(C) has it 21 November, Borkowski says the ESC told team to maintain 16 October date and is not happy it is being pushed out

- * (b)(6); (b)(7)(C) emailed (b)(6); (b)(7)(C) about (b)(6); (b)(7)(C) reaching out to (b)(6); (b)(7)(C) about prototype help? (b)(6); (b)(7)(C) spoke with (b)(6); (b)(7)(C) and said he only asked about information, (b)(6); (b)(7)(C) set rule that anything prototype needs to go himself or (b)(6); (b)(7)(C)
- * (b)(6); (b)(7)(C) **wants to bring new LMI CEO to meet you and Karl on 19 September, but that is the same day (b)(6); (b)(7)(C) wants you in El Paso**
- * (b)(6); (b)(7)(C) can get you from the airport in McAllen on Monday
- * ELC Waiver, Monday/Tuesday sequence of events, PAG document in inbox
- * (b)(6); (b)(7)(C) wants you to participate in Border Wall Industry Day, I'm working with him to set up time to go over specifics